

**CITY OF CONCORD  
INTERNAL SERVICE FUNDS  
FOR THE YEAR ENDING JUNE 30, 2006**

Internal Service Funds are used to finance and account for goods and/or services provided by one City department to other City departments on a cost reimbursement basis. The City of Concord has the following internal service funds:

Workers' Compensation Fund - Accounts for workers' compensation expenses.

Risk Management Fund - To account for the non-reimbursable portion of insurance claims and judgments.

Fleet Maintenance Replacement Fund - Accumulates resources to fund the operations and replacement of City licensed vehicles and motorized equipment.

Information Technology Replacement Fund - Accumulates resources to fund the operations and replacement of computers, software and office equipment used by City staff.

Building Maintenance Replacement Fund - Accumulates resources required to maintain City facilities. Also includes facility upkeep, repair and custodial services.

**CITY OF CONCORD  
WORKERS' COMPENSATION (FUND 726)  
TEN-YEAR PROJECTION  
FOR THE YEAR ENDING JUNE 30, 2006**

	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	\$ 4,780,648	\$ 5,101,320	\$ 5,434,876	\$ 5,757,510	\$ 5,295,560	\$ 5,640,997	\$ 5,973,394	\$ 6,289,215	\$ 6,584,537	\$ 6,855,040
Add Revenues:										
Interest	146,039	181,212	192,498	232,413	266,745	283,278	299,088	313,994	327,795	340,269
Service Fees	1,829,737	1,889,702	1,954,010	2,020,513	2,089,296	2,160,428	2,233,991	2,310,056	2,388,722	2,470,089
Total Revenue	<u>1,975,776</u>	<u>2,070,914</u>	<u>2,146,508</u>	<u>2,252,926</u>	<u>2,356,041</u>	<u>2,443,706</u>	<u>2,533,079</u>	<u>2,624,050</u>	<u>2,716,517</u>	<u>2,810,358</u>
Less Appropriations:										
Operations	155,049	159,700	164,491	169,426	174,509	179,744	185,137	190,691	196,411	202,304
Med. Benefits/Pmts.	1,304,055	1,375,778	1,451,446	1,531,276	1,615,496	1,704,348	1,798,087	1,896,982	2,001,316	2,111,388
Insurance	196,000	201,880	207,936	214,174	220,599	227,217	234,034	241,055	248,287	255,736
Total Appropriations	<u>1,655,104</u>	<u>1,737,358</u>	<u>1,823,873</u>	<u>1,914,876</u>	<u>2,010,604</u>	<u>2,111,309</u>	<u>2,217,258</u>	<u>2,328,728</u>	<u>2,446,014</u>	<u>2,569,428</u>
Revenue Over (Under) Appropriations	320,672	333,556	322,635	338,050	345,437	332,397	315,821	295,322	270,503	240,930
Reserve for Liability on Open Claims	<u>4,425,435</u>	<u>4,646,707</u>	<u>4,879,042</u>	<u>5,122,994</u>	<u>5,379,144</u>	<u>5,648,101</u>	<u>5,930,506</u>	<u>6,227,031</u>	<u>6,538,383</u>	<u>6,865,302</u>
Other Finance Source Transfers In										
Transfers Out				800,000						
Fund Balance 6/30	<u>\$ 675,885</u>	<u>\$ 788,169</u>	<u>\$ 878,468</u>	<u>\$ 172,566</u>	<u>\$ 261,853</u>	<u>\$ 325,293</u>	<u>\$ 358,709</u>	<u>\$ 357,506</u>	<u>\$ 316,657</u>	<u>\$ 230,668</u>

**Notes:**

Interest rate @ 3% FY2006, 3.5% FY2007-2008, 4% FY2009, 5% FY2010-2015  
Operations and Insurance inflated @ 3% per year.  
Medical benefits/payments for FY2005 estimated to be FY2004 actual inflated by compromised Health rates for FY2005.  
Medical benefits/payments based on revised FY2005 inflated at 5.5% per year.  
Reserves for Liability based on open claims per actuarial inflated at 5% per year.  
Transfer In during FY 2005 from the Liability Fund repaid in FY 2009.  
Includes adjustment to service fees set at approximately 75% of State Fund Rate.

**CITY OF CONCORD  
LIABILITY FUND (727)  
TEN-YEAR PROJECTION  
FOR THE YEAR ENDING JUNE 30, 2006**

	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	\$ 1,390,041	\$ 1,237,099	\$ 1,029,643	\$ 947,667	\$ 1,672,228	\$ 1,617,344	\$ 1,545,338	\$ 1,456,238	\$ 1,346,723	\$ 1,220,376
Add Revenues:										
Interest	53,929	57,616	50,414	70,394	104,277	101,548	97,970	93,581	88,142	81,852
Service Fees	1,289,560	1,316,195	1,344,496	1,373,486	1,403,191	1,432,630	1,463,799	1,498,240	1,533,056	1,569,197
Total Revenue	1,343,489	1,373,811	1,394,910	1,443,880	1,507,468	1,534,178	1,561,769	1,591,821	1,621,198	1,651,049
Less Appropriations:										
Debt Service	439,580	437,398	439,378	440,225	439,903	438,530	436,078	437,387	432,329	435,830
Premium Payments	485,000	499,550	514,537	529,973	545,872	562,248	579,115	596,489	614,383	632,815
JPA ERMA Assessment	97,500	146,250								
Claims and Judgements	474,351	498,069	522,972	549,121	576,577	605,406	635,676	667,460	700,833	735,875
Total Appropriations	1,496,431	1,581,267	1,476,887	1,519,319	1,562,352	1,606,184	1,650,869	1,701,336	1,747,545	1,804,520
Revenue Over (Under)										
Appropriations	(152,942)	(207,456)	(81,977)	(75,439)	(54,884)	(72,006)	(89,100)	(109,515)	(126,347)	(153,471)
Liability on										
Open Claims	777,604	800,932	824,960	849,709	875,200	901,456	928,500	956,355	985,046	1,014,597
Other Finance Source										
Transfers In				800,000						
Transfers Out										
Total Other Finance Source	0	0	0	800,000	0	0	0	0	0	0
Fund Balance 6/30	\$ 459,495	\$ 228,711	\$ 122,707	\$ 822,519	\$ 742,144	\$ 643,882	\$ 527,738	\$ 390,368	\$ 235,330	\$ 52,308

**Notes:**

Claims, judgement and liability on open claims based on actuarial.  
Final debt service payment scheduled for FY 2015.  
Transfer to Workers' Compensation Fund repaid in FY 2009.

**CITY OF CONCORD  
FLEET MAINTENANCE  
OPERATIONS (FUND 729)  
FOR THE YEAR ENDING JUNE 30, 2006**

	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	\$ 426,659	\$ 234,884	\$ 71,249	\$ 117,677	\$ 143,147	\$ 196,618	\$ 110,185	\$ 54,447	\$ 81,294	\$ 108,082
Add Revenues:										
Interest	8,742	4,025	0	1,336	3,519	5,084	1,545	0	0	785
Service Fees	1,176,691	1,246,329	1,387,601	1,405,996	1,470,642	1,470,438	1,547,760	1,577,114	1,624,419	1,673,124
Other Revenues	70,000	72,100	90,000	92,700	95,481	98,345	101,295	104,334	107,464	110,688
Total Revenue	1,255,433	1,322,454	1,477,601	1,500,032	1,569,642	1,573,867	1,650,600	1,681,448	1,731,883	1,784,597
Less Appropriations:										
Fleet Maintenance	1,447,208	1,486,089	1,531,173	1,574,562	1,616,171	1,660,300	1,706,338	1,754,601	1,805,095	1,857,881
Total Appropriations	1,447,208	1,486,089	1,531,173	1,574,562	1,616,171	1,660,300	1,706,338	1,754,601	1,805,095	1,857,881
Revenues Over (Under) Appropriations	(191,775)	(163,635)	(53,572)	(74,530)	(46,529)	(86,433)	(55,738)	(73,153)	(73,212)	(73,284)
Other Financing Sources										
Other Transfer										
Transfers In (Out)-Replace.	0	0	100,000	100,000	100,000	0	0	100,000	100,000	0
Total Financing Sources(Use)	0	0	100,000	100,000	100,000	0	0	100,000	100,000	0
Fund Balance 6/30	\$ 234,884	\$ 71,249	\$ 117,677	\$ 143,147	\$ 196,618	\$ 110,185	\$ 54,447	\$ 81,294	\$ 108,082	\$ 34,798

**Notes:**

Meets all standards contained in the Budget and Fiscal Policy adopted by Council. This policy can be found on page 40.  
Includes additional other revenues in FY06 & FY08 for new maintenance contracts.  
Salaries and benefits have been budgeted per current labor agreements adjusted for step increases and assuming a full staffing level.  
Employee benefits expenses for medical insurance and retirement reflect recent higher than CPI increases. Post-retirement health expenses include adjustment for GASB No. 45.  
Non-labor operating expenditures for FY 2006 and the remainder of the 10-Year planning period, depending on the category, include increases between 2 and 3% for inflation.  
Includes internal service fund charges for vehicles, computer and office equipment and buildings.

**CITY OF CONCORD  
FLEET MAINTENANCE  
REPLACEMENT (FUND 729)  
FOR THE YEAR ENDING JUNE 30, 2006**

	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	\$ 570,091	\$ 442,254	\$ 408,640	\$ 229,116	\$ 329,097	\$ 149,220	\$ 101,527	\$ 141,421	\$ 96,859	\$ 178,364
Add:										
Interest	14,961	14,635	12,689	12,906	14,105	6,116	5,926	8,251	9,152	9,938
Service Fees	781,552	802,446	680,692	836,575	640,760	635,591	695,968	709,187	723,353	737,805
Total Revenue	<u>796,513</u>	<u>817,081</u>	<u>693,381</u>	<u>849,481</u>	<u>654,865</u>	<u>641,707</u>	<u>701,894</u>	<u>717,438</u>	<u>732,505</u>	<u>747,743</u>
Less:										
Materials Management	30,000								16,000	
Parks/Recreation Admin.	37,900			22,000	24,000	24,000	26,000	15,000		
Recreation	17,300									16,000
Parks	46,000	62,500	115,000	92,000	116,000	43,000	40,000	76,000	56,000	78,000
Fleet Management	17,300				140,000	96,000	61,000	60,000		
Building Mgmt.	11,500	28,100	29,000	23,000	29,000	11,000			24,000	24,000
Street Maintenance	76,100			45,000		60,000	32,000	68,000		88,000
Transportation	91,900	76,200	77,700		22,000	24,000	16,000	24,000		
Engineering	28,700						16,000	24,000		
Building	34,500					48,000	32,000			16,000
Neighborhood Pres.							16,000	16,000		32,000
Community Services							16,000		26,000	
Police Administration	20,700		23,900	20,000		30,000	16,000		36,000	18,000
Police Field Operations	466,450	478,895	449,605	387,500	307,742	353,400	361,000	361,000	372,000	383,000
Police Investigations			77,700	60,000	96,000		30,000	18,000	21,000	42,000
Police Miscellaneous	46,000	205,000		0	0	0				
Total Replacement	<u>924,350</u>	<u>850,695</u>	<u>772,905</u>	<u>649,500</u>	<u>734,742</u>	<u>689,400</u>	<u>662,000</u>	<u>662,000</u>	<u>551,000</u>	<u>697,000</u>
Revenue Over (Under)										
Appropriation	(127,837)	(33,614)	(79,524)	199,981	(79,877)	(47,693)	39,894	55,438	181,505	50,743
Contingency Reserve	55,461	51,042	46,374	38,970	44,085	41,364	39,720	39,720	33,060	41,820
Other Financing Sources										
Other Funding Sources										
Transfers In (Out)-Operations			(100,000)	(100,000)	(100,000)			(100,000)	(100,000)	
Total Financing Sources(Usés)	<u>0</u>	<u>0</u>	<u>(100,000)</u>	<u>(100,000)</u>	<u>(100,000)</u>	<u>0</u>	<u>0</u>	<u>(100,000)</u>	<u>(100,000)</u>	<u>0</u>
Fund Balance 6/30	<u>\$ 386,793</u>	<u>\$ 357,598</u>	<u>\$ 182,742</u>	<u>\$ 290,127</u>	<u>\$ 105,135</u>	<u>\$ 60,163</u>	<u>\$ 101,701</u>	<u>\$ 57,139</u>	<u>\$ 145,304</u>	<u>\$ 187,287</u>

**CITY OF CONCORD  
INFORMATION TECHNOLOGY  
OPERATIONS (FUND 730)  
FOR THE YEAR ENDING JUNE 30, 2006**

	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	\$ 1,206,561	\$ 965,481	\$ 867,974	\$ 605,545	\$ 428,764	\$ 380,993	\$ 152,509	\$ 199,780	\$ 106,923	\$ 148,274
Add Revenues:										
Interest	32,099	31,534	25,343	20,281	15,878	13,012	8,592	7,481	6,224	4,296
Cell-Phone Savings	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	30,475	31,084
Pay Phones	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Service Fees	2,261,035	2,391,645	2,308,405	2,475,041	2,684,224	2,585,525	2,950,854	2,901,520	2,981,031	3,070,433
Total Revenue	2,321,144	2,451,709	2,362,809	2,524,924	2,730,256	2,629,254	2,990,738	2,940,878	3,019,731	3,107,813
Less Appropriations:										
Operations	544,942	546,683	560,423	574,729	588,996	603,845	621,856	640,725	660,509	681,131
Network, Telecomm & Training	1,124,872	1,148,513	1,180,650	1,212,907	1,245,297	1,278,967	1,313,934	1,350,533	1,388,685	1,429,090
System, Programs & GIS	892,410	854,020	884,165	914,068	943,734	974,927	1,007,677	1,042,477	1,079,186	1,118,018
Total Appropriations	2,562,224	2,549,216	2,625,238	2,701,704	2,778,027	2,857,739	2,943,467	3,033,735	3,128,380	3,228,239
Revenues Over (Under)										
Appropriations	(241,080)	(97,507)	(262,429)	(176,780)	(47,771)	(228,485)	47,271	(92,857)	(108,649)	(120,426)
Other Funding Sources										
Other Transfer	0	0	0	0	0	0	0	0	150,000	0
Transfer to/from Replacement	0	0	0	0	0	0	0	0	0	0
Total Other Funding Sources	0	0	0	0	0	0	0	0	150,000	0
Fund Balance 6/30	\$ 965,481	\$ 867,974	\$ 605,545	\$ 428,764	\$ 380,993	\$ 152,509	\$ 199,780	\$ 106,923	\$ 148,274	\$ 27,848

**Notes:**

Meets all standards contained in the Budget and Fiscal Policy adopted by Council. This policy can be found on page 40.  
Includes \$25,000 Cell phone savings from various departments-inflated at 2% per year.  
Salaries and benefits have been budgeted per current labor agreements adjusted for step increases and assuming a full staffing level.  
Employee benefits expenses for medical insurance and retirement reflect recent higher than CPI increases. Post-retirement health expenses include adjustment for GASB No. 45.  
Non-labor operating expenditures for FY 2006 and the remainder of the 10-Year planning period, depending on the category, include increases between 2 and 3% for inflation.  
Includes internal service fund charges for vehicles, computer and office equipment and buildings.

**CITY OF CONCORD  
INFORMATION TECHNOLOGY  
REPLACEMENT (FUND 730)  
FOR THE YEAR ENDING JUNE 30, 2006**

	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	<u>\$ 1,404,400</u>	<u>\$ 301,969</u>	<u>\$ 154,722</u>	<u>\$ 253,749</u>	<u>\$ 568,936</u>	<u>\$ 317,141</u>	<u>\$ 538,274</u>	<u>\$ 178,559</u>	<u>\$ 470,415</u>	<u>\$ 381,010</u>
Add:										
Interest	23,565	6,776	4,637	14,807	19,883	18,502	13,270	12,764	17,529	10,983
Srv. Fees - IT Replacement	769,235	897,925	925,812	1,153,688	976,822	1,039,876	585,351	724,631	738,723	753,096
Srv. Fees - Equip. Replacement	119,543	69,064	143,886	71,138	73,060	97,542	172,014	123,366	128,902	131,471
Service Fees - Equip. Maint.	23,927	24,406	24,894	25,392	25,900	26,418	26,946	27,485	28,034	28,595
Service Fees - Equip. Leases	43,350	44,218	45,102	46,004	46,925	47,863	48,820	49,795	50,791	52,314
Total Service Fees	<u>979,620</u>	<u>1,042,389</u>	<u>1,144,331</u>	<u>1,311,029</u>	<u>1,142,590</u>	<u>1,230,201</u>	<u>846,401</u>	<u>938,041</u>	<u>963,979</u>	<u>976,459</u>
Less:										
Technology Replacement	686,210	390,180	445,910	380,800	841,410	632,000	727,930	267,700	500,000	800,000
Police CAD/RMS Replace.	1,053,400	419,350	281,100	169,150	47,400	85,350	75,100	78,300	78,300	78,300
Video Hard/Software Equip.	28,214	30,400	24,900	19,000	16,400	40,000	15,000	15,000	15,000	15,000
Police/Maint. Radio Replace.	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Office Equipment:										
Replacement	65,000	100,000	43,200	176,200	237,975		133,940	30,500	204,850	
Leases/Maintenance	69,227	69,706	70,194	70,692	71,200	71,718	74,146	74,685	75,234	77,491
Total Replacement	<u>2,082,051</u>	<u>1,189,636</u>	<u>1,045,304</u>	<u>995,842</u>	<u>1,394,385</u>	<u>1,009,068</u>	<u>1,206,116</u>	<u>646,185</u>	<u>1,053,384</u>	<u>1,150,791</u>
Revenue Over (Under)										
Appropriation	(1,102,431)	(147,247)	99,027	315,187	(251,795)	221,133	(359,715)	291,856	(89,405)	(174,332)
Other Funding Sources										
Other Transfer	0	0	0	0	0	0	0	0	0	0
Transfer to/from Operations	0	0	0	0	0	0	0	0	0	0
Total Other Funding Sources	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Contingency Reserve	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>
Fund Balance 6/30	<u>\$ 226,969</u>	<u>\$ 79,722</u>	<u>\$ 178,749</u>	<u>\$ 493,936</u>	<u>\$ 242,141</u>	<u>\$ 463,274</u>	<u>\$ 103,559</u>	<u>\$ 395,415</u>	<u>\$ 306,010</u>	<u>\$ 131,678</u>

**CITY OF CONCORD  
BUILDING MAINTENANCE  
OPERATIONS  
FOR THE YEAR ENDING JUNE 30, 2006**

	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	\$ 178,122	\$ 60,846	\$ 88,023	\$ 205,711	\$ 115,965	\$ 232,266	\$ 108,549	\$ 96,372	\$ 168,800	\$ 124,888
Add Revenues:										
Interest	3,532	2,560	5,052	6,307	8,493	8,313	4,998	6,468	7,163	6,328
Service Fees	2,895,713	2,988,218	3,073,740	3,269,933	3,371,906	3,435,335	3,458,508	3,656,422	3,662,184	3,771,119
Total Revenue	<u>2,899,245</u>	<u>2,990,778</u>	<u>3,078,792</u>	<u>3,276,240</u>	<u>3,380,399</u>	<u>3,443,648</u>	<u>3,463,506</u>	<u>3,662,890</u>	<u>3,669,347</u>	<u>3,777,447</u>
Less Appropriations:										
Building Maintenance	2,300,481	2,400,552	2,474,309	2,555,821	2,631,441	2,710,842	2,793,955	2,881,711	2,975,597	3,074,333
Custodial Services	761,618	828,250	856,446	884,424	911,686	940,570	971,045	1,003,626	1,038,383	1,075,307
Total Appropriations	<u>3,062,099</u>	<u>3,228,802</u>	<u>3,330,755</u>	<u>3,440,245</u>	<u>3,543,127</u>	<u>3,651,412</u>	<u>3,765,000</u>	<u>3,885,337</u>	<u>4,013,980</u>	<u>4,149,640</u>
Revenues Over (Under) Appropriations	(162,854)	(238,024)	(251,963)	(164,005)	(162,728)	(207,764)	(301,494)	(222,447)	(344,633)	(372,193)
Other Financing Sources										
Other Transfer	45,578	265,201	269,651	74,259	279,029	84,047	289,317	294,875	300,721	381,874
Transfers In (Out)-Replace.	0	0	100,000	0	0	0	0	0	0	0
Total Financing Sources(Uses)	<u>45,578</u>	<u>265,201</u>	<u>369,651</u>	<u>74,259</u>	<u>279,029</u>	<u>84,047</u>	<u>289,317</u>	<u>294,875</u>	<u>300,721</u>	<u>381,874</u>
Fund Balance 6/30	<u>\$ 60,846</u>	<u>\$ 88,023</u>	<u>\$ 205,711</u>	<u>\$ 115,965</u>	<u>\$ 232,266</u>	<u>\$ 108,549</u>	<u>\$ 96,372</u>	<u>\$ 168,800</u>	<u>\$ 124,888</u>	<u>\$ 134,569</u>

**Notes:**

Meets all standards contained in the Budget and Fiscal Policy adopted by Council. This policy can be found on page 40.  
Salaries and benefits have been budgeted per current labor agreements adjusted for step increases and assuming a full staffing level.  
Employee benefits expenses for medical insurance and retirement reflect recent higher than CPI increases. Post-retirement health expenses include adjustment for GASB No. 45.  
Non-labor operating expenditures for FY 2006 and the remainder of the 10-Year planning period, depending on the category, include increases between 2 and 3% for inflation.  
Includes internal service fund charges for vehicles, computer and office equipment and buildings.

**CITY OF CONCORD  
BUILDING MAINTENANCE  
REPLACEMENT  
FOR THE YEAR ENDING JUNE 30, 2006**

	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	\$ 410,583	\$ 84,421	\$ 118,652	\$ 436,249	\$ 304,511	\$ 402,261	\$ 234,871	\$ 453,323	\$ 219,909	\$ 279,593
Add Revenues:										
Interest	7,315	3,493	9,544	14,525	17,238	15,540	16,785	16,420	12,183	8,928
Service Fees	503,930	697,380	748,817	411,353	605,151	572,015	637,802	555,358	664,933	677,734
Total Revenue	511,245	700,873	758,361	425,878	622,389	587,555	654,587	571,778	677,116	686,662
Less Appropriations:										
Capital Project										
Building Replacement	1,037,407	666,642	340,763	557,616	524,639	754,945	436,135	805,192	617,432	879,814
Total Appropriations	1,037,407	666,642	340,763	557,616	524,639	754,945	436,135	805,192	617,432	879,814
Revenues Over (Under)										
Expenditures	(526,162)	34,231	417,598	(131,738)	97,750	(167,390)	218,452	(233,414)	59,684	(193,152)
Contingency Reserve	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Other Financing Sources										
Other Transfer	200,000									
Transfers In (Out)-Operations	0	0	(100,000)	0	0	0	0	0	0	0
Total Financing Sources(Uses)	200,000	0	(100,000)	0	0	0	0	0	0	0
Fund Balance 6/30	\$ 24,421	\$ 58,652	\$ 376,249	\$ 244,511	\$ 342,261	\$ 174,871	\$ 393,323	\$ 159,909	\$ 219,593	\$ 26,441

*The Communion Bridge dedication plaque recognizes twenty years of friendship between the City of Concord and our Sister City Kitakami.*



*The Library is the home of the City of Concord's half of the Communion Bridge. The other half of the bridge is located in Kitakami, Japan, our Sister City.*

