

City of Concord

**Adopted Operating Budgets
& Ten-Year Financial Plans**

FY 2009-10

**Adopted June 22, 2009
Amended January 26, 2010**

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**CITY OF CONCORD
GENERAL FUND
TEN-YEAR PROJECTION
FOR THE YEAR ENDING JUNE 30, 2010
(000's)**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Beginning Fund Balance 7/01	\$ 20,416	\$ 13,918	\$ 10,376	\$ 11,392	\$ 12,946	\$ 14,534	\$ 14,855	\$ 15,353	\$ 15,714	\$ 15,777
Operating Revenues	\$ 68,392	\$ 71,174	\$ 73,615	\$ 76,462	\$ 79,228	\$ 81,864	\$ 85,046	\$ 88,127	\$ 91,453	\$ 94,860
<u>Appropriations</u>										
Operating Expenditures	\$ 78,383	\$ 83,155	\$ 85,791	\$ 88,097	\$ 90,822	\$ 94,725	\$ 97,727	\$ 100,944	\$ 104,565	\$ 107,763
Phase In Expenditure Reductions	(4,000)	(9,000)	(13,700)	(13,700)	(13,700)	(13,700)	(13,700)	(13,700)	(13,700)	(13,700)
Capital Improvement Projects (CIP)	<u>507</u>	<u>561</u>	<u>508</u>	<u>511</u>	<u>518</u>	<u>518</u>	<u>521</u>	<u>522</u>	<u>525</u>	<u>526</u>
Total Appropriations	<u>\$ 74,890</u>	<u>\$ 74,716</u>	<u>\$ 72,599</u>	<u>\$ 74,908</u>	<u>\$ 77,640</u>	<u>\$ 81,543</u>	<u>\$ 84,548</u>	<u>\$ 87,766</u>	<u>\$ 91,390</u>	<u>\$ 94,589</u>
Revenue Over(Under) Appropriations	<u>\$ (6,498)</u>	<u>\$ (3,542)</u>	<u>\$ 1,016</u>	<u>\$ 1,554</u>	<u>\$ 1,588</u>	<u>\$ 321</u>	<u>\$ 498</u>	<u>\$ 361</u>	<u>\$ 63</u>	<u>\$ 271</u>
Ending Fund Balance 6/30	<u>\$ 13,918</u>	<u>\$ 10,376</u>	<u>\$ 11,392</u>	<u>\$ 12,946</u>	<u>\$ 14,534</u>	<u>\$ 14,855</u>	<u>\$ 15,353</u>	<u>\$ 15,714</u>	<u>\$ 15,777</u>	<u>\$ 16,048</u>
General Fund Reserves as a % of Operating Expenditures	17.8%	12.5%	13.3%	14.7%	16.0%	15.7%	15.7%	15.6%	15.1%	14.9%

**CITY OF CONCORD
LIABILITY FUND (620)
TEN-YEAR PROJECTION
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 3,582,640	\$ 2,318,671	\$ 2,431,801	\$ 2,450,570	\$ 2,373,219	\$ 2,281,172	\$ 2,172,153	\$ 2,038,291	\$ 1,865,932	\$ 1,651,429
Add Revenues:										
Interest	\$ 83,000	\$ 62,000	\$ 77,000	\$ 89,000	\$ 98,000	\$ 106,000	\$ 111,000	\$ 104,000	\$ 95,000	\$ 84,000
Service Fees	1,226,031	956,130	885,769	818,649	837,953	857,981	875,138	892,641	910,497	928,706
Total Revenue	\$ 1,309,031	\$ 1,018,130	\$ 962,769	\$ 907,649	\$ 935,953	\$ 963,981	\$ 986,138	\$ 996,641	\$ 1,005,497	\$ 1,012,706
Less Appropriations:										
Debt Service	\$ 2,205,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Premium Payments	296,000	305,000	314,000	323,000	333,000	343,000	353,000	364,000	375,000	386,000
Claims and Judgments	577,000	600,000	630,000	662,000	695,000	730,000	767,000	805,000	845,000	887,000
Total Appropriations	\$ 3,078,295	\$ 905,000	\$ 944,000	\$ 985,000	\$ 1,028,000	\$ 1,073,000	\$ 1,120,000	\$ 1,169,000	\$ 1,220,000	\$ 1,273,000
Revenue Over (Under) Appropriations	(1,769,264)	113,130	18,769	(77,351)	(92,047)	(109,019)	(133,862)	(172,359)	(214,503)	(260,294)
Liability on Open Claims	\$ 1,055,000	\$ 1,087,000	\$ 1,120,000	\$ 1,154,000	\$ 1,189,000	\$ 1,225,000	\$ 1,262,000	\$ 1,300,000	\$ 1,339,000	\$ 1,379,000
Other Finance Source										
Transfers In	\$ 505,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Out	-	-	-	-	-	-	-	-	-	-
Total Other Finance Source	\$ 505,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance 6/30	\$ 1,263,671	\$ 1,344,801	\$ 1,330,570	\$ 1,219,219	\$ 1,092,172	\$ 947,153	\$ 776,291	\$ 565,932	\$ 312,429	\$ 12,135

**CITY OF CONCORD
WORKERS' COMPENSATION (FUND 610)
TEN-YEAR PROJECTION
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 6,505,698	\$ 6,721,385	\$ 6,971,494	\$ 7,234,911	\$ 7,511,843	\$ 7,801,881	\$ 8,106,757	\$ 8,425,378	\$ 8,716,467	\$ 8,975,972
Add Revenues:										
Interest	\$ 131,000	\$ 169,000	\$ 210,000	\$ 254,000	\$ 300,000	\$ 350,000	\$ 403,000	\$ 418,000	\$ 432,000	\$ 443,000
Service Fees	1,999,564	2,089,546	2,152,233	2,216,804	2,283,312	2,351,809	2,422,368	2,495,032	2,569,886	2,646,968
Total Revenue	\$ 2,130,564	\$ 2,258,546	\$ 2,362,233	\$ 2,470,804	\$ 2,583,312	\$ 2,701,809	\$ 2,825,368	\$ 2,913,032	\$ 3,001,886	\$ 3,089,968
Less Appropriations:										
Operations	\$ 264,877	\$ 279,437	\$ 286,816	\$ 294,872	\$ 303,274	\$ 311,933	\$ 320,747	\$ 329,943	\$ 339,381	\$ 349,021
Med. Benefits/Pmts.	1,489,000	1,563,000	1,641,000	1,723,000	1,809,000	1,899,000	1,994,000	2,094,000	2,199,000	2,309,000
Insurance	161,000	166,000	171,000	176,000	181,000	186,000	192,000	198,000	204,000	210,000
Total Appropriations	\$ 1,914,877	\$ 2,008,437	\$ 2,098,816	\$ 2,193,872	\$ 2,293,274	\$ 2,396,933	\$ 2,506,747	\$ 2,621,943	\$ 2,742,381	\$ 2,868,021
Revenue Over (Under)										
Appropriations	215,687	250,109	263,417	276,932	290,038	304,876	318,621	291,089	259,505	221,947
Reserve for Liability on Open Claims	\$ 6,705,000	\$ 6,963,000	\$ 7,231,000	\$ 7,509,000	\$ 7,798,000	\$ 8,098,000	\$ 8,409,000	\$ 8,707,000	\$ 8,967,000	\$ 9,187,000
Other Finance Source										
Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Out	-	-	-	-	-	-	-	-	-	-
Fund Balance 6/30	\$ 16,385	\$ 8,494	\$ 3,911	\$ 2,843	\$ 3,881	\$ 8,757	\$ 16,378	\$ 9,467	\$ 8,972	\$ 10,919

**CITY OF CONCORD
BUILDING COMPONENT
REPLACEMENT (FUND 630)
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 1,030,139	\$ 1,184,349	\$ 862,157	\$ 659,075	\$ 449,903	\$ 193,458	\$ 376,664	\$ 487,498	\$ 276,512	\$ 198,499
Add Revenues:										
Interest	\$ 21,926	\$ 25,266	\$ 22,481	\$ 19,073	\$ 12,615	\$ 12,545	\$ 21,077	\$ 18,634	\$ 11,586	\$ 8,222
Service Fees	<u>521,542</u>	<u>537,191</u>	<u>553,306</u>	<u>569,906</u>	<u>586,998</u>	<u>604,615</u>	<u>622,752</u>	<u>641,436</u>	<u>660,672</u>	<u>680,493</u>
Total Revenue	<u>\$ 543,468</u>	<u>\$ 562,457</u>	<u>\$ 575,787</u>	<u>\$ 588,979</u>	<u>\$ 599,613</u>	<u>\$ 617,160</u>	<u>\$ 643,829</u>	<u>\$ 660,070</u>	<u>\$ 672,258</u>	<u>\$ 688,715</u>
Less Appropriations:										
Building Component Repl.	<u>\$ 389,258</u>	<u>\$ 884,649</u>	<u>\$ 778,869</u>	<u>\$ 998,151</u>	<u>\$ 1,056,058</u>	<u>\$ 633,955</u>	<u>\$ 532,995</u>	<u>\$ 871,056</u>	<u>\$ 750,271</u>	<u>\$ 748,591</u>
Total Appropriations	<u>\$ 389,258</u>	<u>\$ 884,649</u>	<u>\$ 778,869</u>	<u>\$ 998,151</u>	<u>\$ 1,056,058</u>	<u>\$ 633,955</u>	<u>\$ 532,995</u>	<u>\$ 871,056</u>	<u>\$ 750,271</u>	<u>\$ 748,591</u>
Revenues Over (Under)										
Expenditures	154,210	(322,192)	(203,082)	(409,172)	(456,445)	(16,795)	110,834	(210,986)	(78,013)	(59,876)
Contingency Reserve	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Other Financing Sources										
Other Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers In (Out)-Operations	<u>-</u>	<u>-</u>	<u>-</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Financing Sources(Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Balance 6/30	<u>\$ 1,124,349</u>	<u>\$ 802,157</u>	<u>\$ 599,075</u>	<u>\$ 389,903</u>	<u>\$ 133,458</u>	<u>\$ 316,664</u>	<u>\$ 427,498</u>	<u>\$ 216,512</u>	<u>\$ 138,499</u>	<u>\$ 78,623</u>

**CITY OF CONCORD
BUILDING COMPONENT
OPERATIONS (FUND 630)
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 381,888	\$ 538,906	\$ 618,461	\$ 704,131	\$ 587,652	\$ 460,526	\$ 320,282	\$ 370,619	\$ 411,905	\$ 443,637
Add Revenues:										
Interest	\$ 9,117	\$ 14,288	\$ 19,546	\$ 22,217	\$ 20,553	\$ 17,182	\$ 16,851	\$ 19,086	\$ 20,867	\$ 22,166
Service Fees	<u>3,442,301</u>	<u>3,545,570</u>	<u>3,651,937</u>	<u>3,761,502</u>	<u>3,874,341</u>	<u>3,990,566</u>	<u>4,110,286</u>	<u>4,233,599</u>	<u>4,360,603</u>	<u>4,491,420</u>
Total Revenue	<u>\$ 3,451,418</u>	<u>\$ 3,559,858</u>	<u>\$ 3,671,483</u>	<u>\$ 3,783,719</u>	<u>\$ 3,894,894</u>	<u>\$ 4,007,748</u>	<u>\$ 4,127,137</u>	<u>\$ 4,252,685</u>	<u>\$ 4,381,470</u>	<u>\$ 4,513,586</u>
Less Appropriations:										
Building Maintenance	\$ 2,502,173	\$ 2,636,481	\$ 2,715,497	\$ 2,801,023	\$ 2,892,640	\$ 2,987,359	\$ 3,084,211	\$ 3,185,351	\$ 3,289,261	\$ 3,396,214
Custodial Services	<u>876,921</u>	<u>931,057</u>	<u>960,168</u>	<u>991,723</u>	<u>1,024,704</u>	<u>1,058,817</u>	<u>1,093,719</u>	<u>1,130,212</u>	<u>1,167,766</u>	<u>1,206,362</u>
Total Appropriations	<u>\$ 3,379,094</u>	<u>\$ 3,567,538</u>	<u>\$ 3,675,665</u>	<u>\$ 3,792,746</u>	<u>\$ 3,917,344</u>	<u>\$ 4,046,176</u>	<u>\$ 4,177,930</u>	<u>\$ 4,315,563</u>	<u>\$ 4,457,027</u>	<u>\$ 4,602,576</u>
Revenues Over (Under) Appropriations	72,324	(7,680)	(4,182)	(9,027)	(22,450)	(38,428)	(50,793)	(62,878)	(75,557)	(88,990)
Other Financing Sources										
Other Transfer	\$ 84,694	\$ 87,235	\$ 89,852	\$ 92,548	\$ 95,324	\$ 98,184	\$ 101,130	\$ 104,164	\$ 107,289	\$ 110,508
Transfers In (Out)-Replace.	<u>-</u>	<u>-</u>	<u>-</u>	<u>(200,000)</u>	<u>(200,000)</u>	<u>(200,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Financing Sources(Uses)	<u>\$ 84,694</u>	<u>\$ 87,235</u>	<u>\$ 89,852</u>	<u>\$ (107,452)</u>	<u>\$ (104,676)</u>	<u>\$ (101,816)</u>	<u>\$ 101,130</u>	<u>\$ 104,164</u>	<u>\$ 107,289</u>	<u>\$ 110,508</u>
Fund Balance 6/30	<u>\$ 538,906</u>	<u>\$ 618,461</u>	<u>\$ 704,131</u>	<u>\$ 587,652</u>	<u>\$ 460,526</u>	<u>\$ 320,282</u>	<u>\$ 370,619</u>	<u>\$ 411,905</u>	<u>\$ 443,637</u>	<u>\$ 465,155</u>

**CITY OF CONCORD
INFORMATION TECHNOLOGY
REPLACEMENT (FUND 634)
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 673,007	\$ 715,398	\$ 914,812	\$ 916,648	\$ 975,315	\$ 846,444	\$ 1,177,989	\$ 442,774	\$ 353,187	\$ 261,869
Add:										
Interest	\$ 14,489	\$ 21,052	\$ 28,174	\$ 33,830	\$ 37,191	\$ 46,198	\$ 41,360	\$ 21,243	\$ 16,831	\$ 11,960
Service Fees	<u>774,123</u>	<u>797,344</u>	<u>821,267</u>	<u>845,908</u>	<u>871,280</u>	<u>897,421</u>	<u>924,337</u>	<u>952,076</u>	<u>965,447</u>	<u>994,414</u>
Total Service Fees	<u>\$ 788,612</u>	<u>\$ 818,396</u>	<u>\$ 849,441</u>	<u>\$ 879,738</u>	<u>\$ 908,471</u>	<u>\$ 943,619</u>	<u>\$ 965,697</u>	<u>\$ 973,319</u>	<u>\$ 982,278</u>	<u>\$ 1,006,374</u>
Less:										
Technology Replacement	\$ 471,221	\$ 368,982	\$ 667,605	\$ 641,071	\$ 857,342	\$ 432,074	\$ 1,520,912	\$ 882,906	\$ 893,596	\$ 934,766
Network Infrastructure Repairs	70,000	70,000	-	-	-	-	-	-	-	-
Police CAD/RMS Replace.	-	-	-	-	-	-	-	-	-	-
Video Hard/Software Equip.	40,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Police/Maint. Radio Replace.	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>
Total Replacement	<u>\$ 746,221</u>	<u>\$ 618,982</u>	<u>\$ 847,605</u>	<u>\$ 821,071</u>	<u>\$ 1,037,342</u>	<u>\$ 612,074</u>	<u>\$ 1,700,912</u>	<u>\$ 1,062,906</u>	<u>\$ 1,073,596</u>	<u>\$ 1,114,766</u>
Revenue Over (Under)										
Appropriation	42,391	199,414	1,836	58,667	(128,871)	331,545	(735,215)	(89,587)	(91,318)	(108,392)
Other Funding Sources										
Other Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(Transfer to)/from Operations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Funding Sources	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Contingency Reserve	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Fund Balance 6/30	<u>\$ 640,398</u>	<u>\$ 839,812</u>	<u>\$ 841,648</u>	<u>\$ 900,315</u>	<u>\$ 771,444</u>	<u>\$ 1,102,989</u>	<u>\$ 367,774</u>	<u>\$ 278,187</u>	<u>\$ 186,869</u>	<u>\$ 78,477</u>

**CITY OF CONCORD
INFORMATION TECHNOLOGY
OPERATIONS (FUND 634)
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 1,736,875	\$ 1,892,727	\$ 1,672,183	\$ 1,506,503	\$ 1,336,853	\$ 1,158,633	\$ 969,028	\$ 766,423	\$ 542,701	\$ 296,093
Add Revenues:										
Interest	\$ 35,937	\$ 44,011	\$ 46,976	\$ 48,903	\$ 48,931	\$ 46,819	\$ 42,328	\$ 31,930	\$ 20,458	\$ 7,862
Service Fees	<u>5,535,294</u>	<u>5,701,357</u>	<u>5,872,397</u>	<u>6,048,569</u>	<u>6,230,017</u>	<u>6,416,924</u>	<u>6,609,434</u>	<u>6,807,714</u>	<u>7,011,946</u>	<u>7,222,318</u>
Total Revenue	<u>\$ 5,571,231</u>	<u>\$ 5,745,368</u>	<u>\$ 5,919,373</u>	<u>\$ 6,097,472</u>	<u>\$ 6,278,948</u>	<u>\$ 6,463,743</u>	<u>\$ 6,651,762</u>	<u>\$ 6,839,644</u>	<u>\$ 7,032,404</u>	<u>\$ 7,230,180</u>
Less Appropriations:										
Administration	\$ 555,430	\$ 587,533	\$ 604,361	\$ 622,877	\$ 643,037	\$ 663,868	\$ 685,095	\$ 707,299	\$ 730,218	\$ 753,606
Project Management Office	407,638	434,302	447,472	461,945	477,092	492,748	508,729	525,460	542,740	560,376
Operations	3,092,931	3,508,890	3,553,763	3,655,126	3,760,100	3,868,356	3,979,494	4,094,608	4,213,283	4,335,123
Customer Service	1,073,052	1,129,023	1,163,608	1,200,661	1,239,244	1,279,098	1,319,941	1,362,475	1,406,404	1,451,414
Geographic Information Services	<u>286,327</u>	<u>306,165</u>	<u>315,848</u>	<u>326,513</u>	<u>337,695</u>	<u>349,278</u>	<u>361,108</u>	<u>373,524</u>	<u>386,368</u>	<u>399,495</u>
Total Appropriations	<u>\$ 5,415,378</u>	<u>\$ 5,965,913</u>	<u>\$ 6,085,052</u>	<u>\$ 6,267,122</u>	<u>\$ 6,457,168</u>	<u>\$ 6,653,348</u>	<u>\$ 6,854,367</u>	<u>\$ 7,063,366</u>	<u>\$ 7,279,013</u>	<u>\$ 7,500,014</u>
Revenues Over (Under)										
Appropriations	155,853	(220,545)	(165,679)	(169,650)	(178,220)	(189,605)	(202,605)	(223,722)	(246,609)	(269,834)
Other Funding Sources										
Other Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(Transfer to)/from Replacement	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Funding Sources	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Balance 6/30	<u>\$ 1,892,727</u>	<u>\$ 1,672,183</u>	<u>\$ 1,506,503</u>	<u>\$ 1,336,853</u>	<u>\$ 1,158,633</u>	<u>\$ 969,028</u>	<u>\$ 766,423</u>	<u>\$ 542,701</u>	<u>\$ 296,093</u>	<u>\$ 26,259</u>

**CITY OF CONCORD
FLEET
REPLACEMENT (FUND 633)
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 1,418,506	\$ 1,544,688	\$ 1,400,372	\$ 654,090	\$ 279,637	\$ 147,049	\$ 82,052	\$ 351,280	\$ 580,378	\$ 628,632
Add:										
Interest	\$ 29,339	\$ 36,359	\$ 30,362	\$ 16,059	\$ 8,366	\$ 5,041	\$ 10,569	\$ 22,723	\$ 29,488	\$ 32,350
Service Fees	971,868	1,001,025	1,031,056	1,061,988	1,093,846	1,126,662	1,160,459	1,195,275	1,218,866	1,255,432
Total Revenue	\$ 1,001,207	\$ 1,037,384	\$ 1,061,418	\$ 1,078,047	\$ 1,102,212	\$ 1,131,703	\$ 1,171,028	\$ 1,217,998	\$ 1,248,354	\$ 1,287,782
Less:										
Police Field Operations	\$ 174,625	\$ 574,100	\$ 481,800	\$ 442,700	\$ 292,800	\$ 98,700	\$ 271,200	\$ 573,500	\$ 587,200	\$ 268,700
Police Support Operations	78,800	71,000	152,100	239,700	32,000	-	23,500	107,500	24,900	95,600
Police Administration	39,400	49,600	60,200	43,000	22,100	45,600	23,500	70,200	-	-
Parks, Trees, Medians & Open Space	221,900	117,200	365,900	139,700	446,400	111,900	52,500	158,400	-	355,500
Sewer Enterprise	15,700	32,200	-	50,100	28,300	215,400	221,800	30,900	235,300	-
Stormwater Management	221,400	195,700	239,100	40,600	-	220,300	-	-	233,700	247,900
Street Maintenance	48,500	-	212,900	91,700	19,700	231,900	216,600	-	-	228,200
Building, Engineering & Neigh. Services	-	20,300	169,200	59,700	127,800	45,600	-	-	-	-
Fleet Pool Vehicles & Emergency Rpl.	15,700	-	-	46,600	49,200	-	41,800	48,400	96,900	-
Building Maint. & Custodial	29,500	69,800	74,300	167,300	-	-	30,000	-	-	22,800
Transportation	-	-	-	21,500	80,000	193,100	20,900	-	-	-
Community & Recreation	29,500	25,900	52,200	32,200	87,300	34,200	-	-	-	-
Graffiti Removal	-	25,900	-	47,800	49,200	-	-	-	-	-
Materials Management	-	-	-	29,900	-	-	-	-	-	-
Administrative Services	-	-	-	-	-	-	-	-	22,100	-
Total Replacement	\$ 875,025	\$ 1,181,700	\$ 1,807,700	\$ 1,452,500	\$ 1,234,800	\$ 1,196,700	\$ 901,800	\$ 988,900	\$ 1,200,100	\$ 1,218,700
Revenues Over (Under)										
Appropriations	126,182	(144,316)	(746,282)	(374,453)	(132,588)	(64,997)	269,228	229,098	48,254	69,082
Contingency Reserve	52,502	70,902	108,462	87,150	74,088	71,802	54,108	59,334	72,006	73,122
Other Financing Sources										
Other Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers In (Out)-Operations	-	-	-	-	-	-	-	-	-	-
Total Financing Sources(Uses)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance 6/30	\$ 1,492,187	\$ 1,329,470	\$ 545,628	\$ 192,487	\$ 72,961	\$ 10,250	\$ 297,172	\$ 521,044	\$ 556,626	\$ 624,592

**CITY OF CONCORD
FLEET
OPERATIONS (FUND 633)
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 101,456	\$ 96,297	\$ 71,819	\$ 55,613	\$ 46,189	\$ 42,458	\$ 44,838	\$ 54,358	\$ 70,898	\$ 95,576
Add Revenues:										
Interest	\$ 1,958	\$ 2,076	\$ 1,883	\$ 1,751	\$ 1,738	\$ 1,921	\$ 2,419	\$ 3,055	\$ 4,060	\$ 5,479
Service Fees	1,775,511	1,828,773	1,883,639	1,940,144	1,998,345	2,058,300	2,120,054	2,183,650	2,249,155	2,316,634
Other Revenues	<u>95,481</u>	<u>98,345</u>	<u>101,295</u>	<u>104,334</u>	<u>107,464</u>	<u>110,688</u>	<u>114,009</u>	<u>117,429</u>	<u>120,952</u>	<u>124,581</u>
Total Revenue	<u>\$ 1,872,950</u>	<u>\$ 1,929,194</u>	<u>\$ 1,986,817</u>	<u>\$ 2,046,229</u>	<u>\$ 2,107,547</u>	<u>\$ 2,170,909</u>	<u>\$ 2,236,482</u>	<u>\$ 2,304,134</u>	<u>\$ 2,374,167</u>	<u>\$ 2,446,694</u>
Less Appropriations:										
Fleet Maintenance	<u>\$ 1,878,109</u>	<u>\$ 1,953,672</u>	<u>\$ 2,003,023</u>	<u>\$ 2,055,653</u>	<u>\$ 2,111,278</u>	<u>\$ 2,168,529</u>	<u>\$ 2,226,962</u>	<u>\$ 2,287,594</u>	<u>\$ 2,349,489</u>	<u>\$ 2,413,193</u>
Total Appropriations	<u>\$ 1,878,109</u>	<u>\$ 1,953,672</u>	<u>\$ 2,003,023</u>	<u>\$ 2,055,653</u>	<u>\$ 2,111,278</u>	<u>\$ 2,168,529</u>	<u>\$ 2,226,962</u>	<u>\$ 2,287,594</u>	<u>\$ 2,349,489</u>	<u>\$ 2,413,193</u>
Revenues Over (Under)										
Appropriations	(5,159)	(24,478)	(16,206)	(9,424)	(3,731)	2,380	9,520	16,540	24,678	33,501
Other Financing Sources										
Other Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers In (Out)-Replace.	-	-	-	-	-	-	-	-	-	-
Total Financing Sources(Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Balance 6/30	<u>\$ 96,297</u>	<u>\$ 71,819</u>	<u>\$ 55,613</u>	<u>\$ 46,189</u>	<u>\$ 42,458</u>	<u>\$ 44,838</u>	<u>\$ 54,358</u>	<u>\$ 70,898</u>	<u>\$ 95,576</u>	<u>\$ 129,077</u>

City of Concord
Post Retirement Healthcare (OPEB) Obligation
Thirty Year Projection (7.75% Discount Rate/30 Year Amortization)
For the Year Ending June 30, 2010

	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>
Fund Balance 7/01	\$ 17,935,773	\$ 12,849,326	\$ 11,682,409	\$ 11,072,653	\$ 10,321,104	\$ 9,378,472	\$ 8,270,578	\$ 6,976,937	\$ 5,415,715	\$ 3,551,674
Add Revenues:										
Interest	\$ (4,113,539)	\$ 242,888	\$ 848,865	\$ 798,082	\$ 734,882	\$ 658,388	\$ 568,800	\$ 462,301	\$ 334,524	\$ 193,515
Service Fees	1,576,005	1,493,626	1,783,259	2,065,849	2,363,789	2,677,746	3,008,414	3,356,512	3,722,788	4,108,020
Total Revenue	\$ (2,537,534)	\$ 1,736,514	\$ 2,632,124	\$ 2,863,931	\$ 3,098,671	\$ 3,336,134	\$ 3,577,214	\$ 3,818,813	\$ 4,057,312	\$ 4,301,535
Less Appropriations:										
Benefit Payments	\$ 2,538,000	\$ 2,891,000	\$ 3,228,000	\$ 3,600,000	\$ 4,024,000	\$ 4,425,000	\$ 4,850,000	\$ 5,357,000	\$ 5,896,000	\$ 6,190,800
Administrative Costs	10,913	12,431	13,880	15,480	17,303	19,028	20,855	23,035	25,353	26,620
Total Appropriations	\$ 2,548,913	\$ 2,903,431	\$ 3,241,880	\$ 3,615,480	\$ 4,041,303	\$ 4,444,028	\$ 4,870,855	\$ 5,380,035	\$ 5,921,353	\$ 6,217,420
Revenue Over (Under) Appropriations	\$ (5,086,447)	\$ (1,166,917)	\$ (609,756)	\$ (751,549)	\$ (942,632)	\$ (1,107,894)	\$ (1,293,641)	\$ (1,561,222)	\$ (1,864,041)	\$ (1,915,885)
Net OPEB Obligation	\$ 7,601,022	\$ 10,161,757	\$ 12,630,821	\$ 14,898,797	\$ 16,918,811	\$ 18,719,145	\$ 20,281,239	\$ 21,528,696	\$ 22,435,287	\$ 23,251,156
Other Funding Sources										
General Fund Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance Adjusted for Net OPEB Obligation	\$ 5,248,304	\$ 1,520,652	\$ (1,558,168)	\$ (4,577,693)	\$ (7,540,339)	\$ (10,448,567)	\$ (13,304,302)	\$ (16,112,981)	\$ (18,883,613)	\$ (21,615,367)

City of Concord
Post Retirement Healthcare (OPEB) Obligation
Thirty Year Projection (7.75% Discount Rate/30 Year Amortization)
For the Year Ending June 30, 2010

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>	<u>2025-26</u>	<u>2026-27</u>	<u>2027-28</u>
Fund Balance 7/01	\$ 1,635,789	\$ 624,232	\$ 649,643	\$ 1,857,623	\$ 3,050,034	\$ 4,215,086	\$ 5,339,389	\$ 6,407,789	\$ 7,403,192	\$ 8,306,369
Add Revenues:										
Interest	\$ 84,309	\$ 47,521	\$ 93,532	\$ 183,077	\$ 271,021	\$ 356,424	\$ 438,222	\$ 515,211	\$ 586,037	\$ 649,176
Service Fees	<u>5,432,425</u>	<u>6,832,596</u>	<u>8,311,889</u>	<u>8,566,647</u>	<u>8,829,210</u>	<u>9,099,817</u>	<u>9,378,713</u>	<u>9,666,154</u>	<u>9,962,400</u>	<u>10,267,722</u>
Total Revenue	<u>\$ 5,516,734</u>	<u>\$ 6,880,117</u>	<u>\$ 8,405,421</u>	<u>\$ 8,749,724</u>	<u>\$ 9,100,231</u>	<u>\$ 9,456,241</u>	<u>\$ 9,816,935</u>	<u>\$ 10,181,365</u>	<u>\$ 10,548,437</u>	<u>\$ 10,916,898</u>
→ Less Appropriations:										
Benefit Payments	\$ 6,500,340	\$ 6,825,357	\$ 7,166,625	\$ 7,524,956	\$ 7,901,204	\$ 8,296,264	\$ 8,711,077	\$ 9,146,631	\$ 9,603,963	\$ 10,084,161
Administrative Costs	<u>27,951</u>	<u>29,349</u>	<u>30,816</u>	<u>32,357</u>	<u>33,975</u>	<u>35,674</u>	<u>37,458</u>	<u>39,331</u>	<u>41,297</u>	<u>43,362</u>
Total Appropriations	<u>\$ 6,528,291</u>	<u>\$ 6,854,706</u>	<u>\$ 7,197,441</u>	<u>\$ 7,557,313</u>	<u>\$ 7,935,179</u>	<u>\$ 8,331,938</u>	<u>\$ 8,748,535</u>	<u>\$ 9,185,962</u>	<u>\$ 9,645,260</u>	<u>\$ 10,127,523</u>
Revenue Over (Under) Appropriations	\$ (1,011,557)	\$ 25,411	\$ 1,207,980	\$ 1,192,411	\$ 1,165,052	\$ 1,124,303	\$ 1,068,400	\$ 995,403	\$ 903,177	\$ 789,375
Net OPEB Obligation	\$ 23,967,686	\$ 24,575,705	\$ 25,065,457	\$ 25,426,570	\$ 25,648,017	\$ 25,718,083	\$ 25,624,326	\$ 25,353,535	\$ 24,891,687	\$ 24,223,904
Other Funding Sources										
General Fund Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Funding	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Balance Adjusted for Net OPEB Obligation	<u>\$(23,343,454)</u>	<u>\$(23,926,062)</u>	<u>\$(23,207,834)</u>	<u>\$(22,376,536)</u>	<u>\$(21,432,931)</u>	<u>\$(20,378,694)</u>	<u>\$(19,216,537)</u>	<u>\$(17,950,343)</u>	<u>\$(16,585,318)</u>	<u>\$(15,128,160)</u>

City of Concord
Post Retirement Healthcare (OPEB) Obligation
Thirty Year Projection (7.75% Discount Rate/30 Year Amortization)
For the Year Ending June 30, 2010

	<u>2028-29</u>	<u>2029-30</u>	<u>2030-31</u>	<u>2031-32</u>	<u>2032-33</u>	<u>2033-34</u>	<u>2034-35</u>	<u>2035-36</u>	<u>2036-37</u>
Fund Balance 7/01	\$ 9,095,744	\$ 9,747,166	\$ 10,233,658	\$ 10,525,141	\$ 10,588,141	\$ 10,385,468	\$ 9,875,862	\$ 9,013,610	\$ 7,748,140
Add Revenues:									
Interest	\$ 702,924	\$ 745,374	\$ 774,396	\$ 787,619	\$ 782,409	\$ 755,838	\$ 704,661	\$ 625,288	\$ 512,957
Service Fees	10,582,397	10,906,711	11,240,960	11,585,448	11,940,488	12,306,404	12,683,528	13,072,204	13,452,441
Total Revenue	\$ 11,285,321	\$ 11,652,085	\$ 12,015,356	\$ 12,373,067	\$ 12,722,897	\$ 13,062,242	\$ 13,388,189	\$ 13,697,492	\$ 13,965,398
Less Appropriations:									
Benefit Payments	\$ 10,588,369	\$ 11,117,787	\$ 11,673,676	\$ 12,257,360	\$ 12,870,228	\$ 13,513,739	\$ 14,189,426	\$ 14,898,897	\$ 15,643,842
Administrative Costs	45,530	47,806	50,197	52,707	55,342	58,109	61,015	64,065	67,269
Total Appropriations	\$ 10,633,899	\$ 11,165,593	\$ 11,723,873	\$ 12,310,067	\$ 12,925,570	\$ 13,571,848	\$ 14,250,441	\$ 14,962,962	\$ 15,711,111
Revenue Over (Under) Appropriations	\$ 651,422	\$ 486,492	\$ 291,483	\$ 63,000	\$ (202,673)	\$ (509,606)	\$ (862,252)	\$ (1,265,470)	\$ (1,745,713)
Net OPEB Obligation	\$ 23,334,405	\$ 22,206,454	\$ 20,822,309	\$ 19,163,166	\$ 17,209,101	\$ 14,939,010	\$ 12,330,542	\$ 9,360,031	\$ 6,002,427
Other Funding Sources									
General Fund Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance Adjusted for Net OPEB Obligation	\$ (13,587,239)	\$ (11,972,796)	\$ (10,297,168)	\$ (8,575,025)	\$ (6,823,633)	\$ (5,063,148)	\$ (3,316,932)	\$ (1,611,891)	\$ -

**City of Concord
Special Revenue Fund
Downtown Landscape Maintenance District
Ten Year Projection
For the Year Ending June 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 502,131	\$ 514,796	\$ 524,359	\$ 536,836	\$ 552,164	\$ 570,497	\$ 592,106	\$ 617,380	\$ 643,565	\$ 670,734
Revenue										
Taxes	\$ 318,546	\$ 328,102	\$ 337,945	\$ 348,084	\$ 358,526	\$ 369,282	\$ 380,361	\$ 391,771	\$ 403,525	\$ 415,630
Other Revenues	209,495	215,780	222,254	228,921	235,789	242,863	250,149	257,654	265,385	273,348
Use of Money & Property	10,069	12,829	15,683	18,730	22,013	25,583	29,500	30,755	32,056	33,407
Total Revenue	\$ 538,110	\$ 556,711	\$ 575,882	\$ 595,735	\$ 616,328	\$ 637,728	\$ 660,010	\$ 680,180	\$ 700,966	\$ 722,385
Expenditures										
Landscape Maintenance	\$ 243,127	\$ 256,432	\$ 264,043	\$ 272,140	\$ 280,557	\$ 289,239	\$ 298,132	\$ 307,376	\$ 316,911	\$ 326,680
Gas & Electricity	6,556	6,753	6,956	7,165	7,380	7,601	7,829	8,064	8,306	8,555
Water & Miscellaneous	34,654	35,694	36,765	37,868	39,004	40,174	41,379	42,620	43,899	45,216
City Provided Admin. & General Services	209,495	215,780	222,253	228,921	235,789	242,863	250,149	257,653	265,383	273,344
Assessment Engineering	6,630	6,763	6,898	7,036	7,177	7,321	7,467	7,616	7,768	7,923
County Collection Fees	743	758	773	788	804	820	836	853	870	887
Postage & Mailing	541	557	574	591	609	627	646	665	685	706
Consultant/Contract Services	5,150	5,305	5,464	5,628	5,797	5,971	6,150	6,335	6,525	6,721
Other Fixed Charges	18,549	19,106	19,679	20,270	20,878	21,503	22,148	22,813	23,450	24,154
Total Expenditures	\$ 525,445	\$ 547,148	\$ 563,405	\$ 580,407	\$ 597,995	\$ 616,119	\$ 634,736	\$ 653,995	\$ 673,797	\$ 694,186
Revenue Over (Under) Expenditures	\$ 12,665	\$ 9,563	\$ 12,477	\$ 15,328	\$ 18,333	\$ 21,609	\$ 25,274	\$ 26,185	\$ 27,169	\$ 28,199
Contingency Reserve	\$ 32,000	\$ 33,000	\$ 34,000	\$ 35,000	\$ 36,000	\$ 37,000	\$ 38,000	\$ 40,000	\$ 41,000	\$ 42,000
Fund Balance 6/30	\$ 482,796	\$ 491,359	\$ 502,836	\$ 517,164	\$ 534,497	\$ 555,106	\$ 579,380	\$ 603,565	\$ 629,734	\$ 656,933

**City of Concord
Special Revenue Fund
Pine Hollow Landscape Maintenance District
Ten Year Projections
For the Year Ending June 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 245,465	\$ 238,900	\$ 232,606	\$ 226,559	\$ 220,735	\$ 215,115	\$ 209,677	\$ 204,401	\$ 197,533	\$ 188,952
Revenue										
Taxes	\$ 61,677	\$ 61,677	\$ 61,677	\$ 61,677	\$ 61,677	\$ 61,677	\$ 61,677	\$ 61,677	\$ 61,677	\$ 61,677
Use of Money & Property	6,796	8,504	10,223	11,956	13,706	15,474	17,263	17,339	17,335	17,243
Total Revenue	\$ 68,473	\$ 70,181	\$ 71,900	\$ 73,633	\$ 75,383	\$ 77,151	\$ 78,940	\$ 79,016	\$ 79,012	\$ 78,920
Expenditures										
Landscape Contract	\$ 20,559	\$ 20,970	\$ 21,389	\$ 21,817	\$ 22,253	\$ 22,698	\$ 23,152	\$ 23,615	\$ 24,087	\$ 24,569
Landscape Extra Work	10,200	10,404	10,612	10,824	11,040	11,261	11,486	11,716	11,950	12,189
Contract Administration	1,381	1,409	1,437	1,466	1,495	1,525	1,556	1,587	1,619	1,651
Gas & Electricity	954	983	1,012	1,042	1,073	1,105	1,138	1,172	1,207	1,243
Capital Replacement Reserve	15,270	15,270	15,270	15,270	15,270	15,270	15,270	15,270	15,270	15,270
Water & Miscellaneous	22,737	23,419	24,122	24,846	25,591	26,359	27,150	27,965	28,804	29,668
Assessment Engineering	3,060	3,121	3,183	3,247	3,312	3,378	3,446	3,515	3,585	3,657
Printing, Publishing & Mailing	453	467	481	495	510	525	541	557	574	591
County Collection Fees	424	432	441	450	459	468	477	487	497	507
Total Expenditures	\$ 75,038	\$ 76,475	\$ 77,947	\$ 79,457	\$ 81,003	\$ 82,589	\$ 84,216	\$ 85,884	\$ 87,593	\$ 89,345
Revenue Over (Under) Expenditures	\$ (6,565)	\$ (6,294)	\$ (6,047)	\$ (5,824)	\$ (5,620)	\$ (5,438)	\$ (5,276)	\$ (6,868)	\$ (8,581)	\$ (10,425)
Contingency Reserve	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 9,000	\$ 9,000	\$ 9,000
Fund Balance 6/30	\$ 230,900	\$ 224,606	\$ 218,559	\$ 212,735	\$ 207,115	\$ 201,677	\$ 196,401	\$ 188,533	\$ 179,952	\$ 169,527

City of Concord
Special Revenue Fund
Landscape & Lighting Maintenance District No. 3
Ten Year Projection
For the Year Ending June 30, 2010

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 229,399	\$ 235,693	\$ 241,653	\$ 247,324	\$ 252,707	\$ 257,793	\$ 262,567	\$ 267,010	\$ 269,784	\$ 270,756
Revenue										
Taxes	\$ 75,304	\$ 75,547	\$ 75,797	\$ 76,054	\$ 76,320	\$ 76,593	\$ 76,874	\$ 77,164	\$ 77,463	\$ 77,770
Other Revenues	637	656	675	696	717	738	760	783	805	830
Use of Money & Property	4,599	5,885	7,216	8,588	9,996	11,434	12,898	13,073	13,164	13,164
Total Revenue	\$ 80,540	\$ 82,088	\$ 83,688	\$ 85,338	\$ 87,033	\$ 88,765	\$ 90,532	\$ 91,020	\$ 91,432	\$ 91,764
Expenditures										
Landscape Contract	\$ 22,790	\$ 23,319	\$ 23,816	\$ 24,323	\$ 24,841	\$ 25,372	\$ 25,914	\$ 26,467	\$ 27,032	\$ 27,609
Landscape Extra Work	5,359	5,466	5,575	5,686	5,800	5,916	6,034	6,155	6,278	6,403
Landscape Supplies	1,061	1,082	1,104	1,126	1,149	1,172	1,195	1,219	1,243	1,268
Water	34,616	35,655	36,725	37,827	38,962	40,131	41,335	42,575	43,853	45,168
Gas & Electricity	2,101	2,164	2,229	2,295	2,365	2,436	2,510	2,586	2,664	2,744
Capital Replacement Reserve	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Assessment Engineering	3,065	3,127	3,190	3,254	3,319	3,385	3,452	3,522	3,593	3,665
Printing, Publishing & Mailing	1,094	1,126	1,159	1,193	1,228	1,264	1,301	1,340	1,380	1,421
County Collection Fees	560	572	584	596	608	620	633	646	659	672
Other Fixed Charges	600	617	635	655	675	695	715	736	758	781
Total Expenditures	\$ 74,246	\$ 76,128	\$ 78,017	\$ 79,955	\$ 81,947	\$ 83,991	\$ 86,089	\$ 88,246	\$ 90,460	\$ 92,731
Revenue Over (Under) Expenditures	\$ 6,294	\$ 5,960	\$ 5,671	\$ 5,383	\$ 5,086	\$ 4,774	\$ 4,443	\$ 2,774	\$ 972	\$ (967)
Contingency Reserve	\$ 7,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
Fund Balance 6/30	\$ 228,693	\$ 233,653	\$ 239,324	\$ 244,707	\$ 249,793	\$ 254,567	\$ 258,010	\$ 260,784	\$ 261,756	\$ 260,789

**City of Concord
Special Revenue Fund
Street Lighting Maintenance District
Ten Year Projection
For the Year Ending June 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 1,255,439	\$ 1,384,006	\$ 1,483,407	\$ 1,458,514	\$ 1,412,995	\$ 1,344,433	\$ 1,250,191	\$ 1,127,272	\$ 966,668	\$ 847,026
<u>Revenues</u>										
Taxes	\$ 1,051,339	\$ 1,051,339	\$ 1,051,339	\$ 1,051,339	\$ 1,051,339	\$ 1,051,339	\$ 1,051,339	\$ 1,051,339	\$ 1,051,339	\$ 1,051,339
Use of Money & Property	26,133	35,400	43,477	49,387	54,067	57,094	57,987	51,072	44,236	37,335
Total Revenue	\$ 1,077,472	\$ 1,086,739	\$ 1,094,816	\$ 1,100,726	\$ 1,105,406	\$ 1,108,433	\$ 1,109,326	\$ 1,102,411	\$ 1,095,575	\$ 1,088,674
<u>Expenditures</u>										
Street Lighting (Electricity)	\$ 600,000	\$ 618,000	\$ 636,540	\$ 655,636	\$ 675,305	\$ 695,564	\$ 716,431	\$ 737,924	\$ 760,062	\$ 782,864
Street Lighting (Consult./Contract)	29,580	30,172	30,775	31,391	32,018	32,658	33,311	33,977	34,657	35,350
Street Lighting (Personnel)	218,765	236,105	243,812	252,388	261,417	270,776	280,323	290,375	300,784	311,403
Street Lighting (Supplies)	30,000	31,212	31,836	32,473	33,122	33,784	34,460	35,149	35,852	36,569
Assessment Engineering	16,500	16,830	17,167	17,510	17,860	18,217	18,581	18,953	19,331	19,718
County Collection Fees	32,640	33,293	33,959	34,638	35,331	36,037	36,758	37,493	38,243	39,008
Other Fixed Charges	21,420	21,726	22,270	22,834	23,515	24,214	24,931	25,669	26,288	27,067
Loan Repayment w/Interest	-	-	103,350	99,375	95,400	91,425	87,450	83,475	-	-
Total Expenditures	\$ 948,905	\$ 987,338	\$ 1,119,709	\$ 1,146,245	\$ 1,173,968	\$ 1,202,675	\$ 1,232,245	\$ 1,263,015	\$ 1,215,217	\$ 1,251,979
Revenues Over (Under)	\$ 128,567	\$ 99,401	\$ (24,893)	\$ (45,519)	\$ (68,562)	\$ (94,242)	\$ (122,919)	\$ (160,604)	\$ (119,642)	\$ (163,305)
Contingency Reserve	\$ 95,000	\$ 99,000	\$ 102,000	\$ 105,000	\$ 108,000	\$ 111,000	\$ 114,000	\$ 118,000	\$ 122,000	\$ 125,000
Fund Balance 6/30	\$ 1,289,006	\$ 1,384,407	\$ 1,356,514	\$ 1,307,995	\$ 1,236,433	\$ 1,139,191	\$ 1,013,272	\$ 848,668	\$ 725,026	\$ 558,721

City of Concord
Special Revenue Fund
Storm Water Fund Ten Year Projection
Includes National Pollutant Discharge Elimination System (NPDES) Requirement
For the Year Ending June 30, 2010

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance - 7/01	\$ 2,035,231	\$ 1,885,746	\$ 1,648,835	\$ 1,350,527	\$ 981,545	\$ 530,875	\$ 717,718	\$ 833,562	\$ 876,625	\$ 842,004
Revenues										
Taxes - Parcel Fees	\$ 1,955,330	\$ 1,957,330	\$ 1,959,330	\$ 1,961,330	\$ 1,963,330	\$ 1,965,330	\$ 1,967,330	\$ 1,969,330	\$ 1,971,330	\$ 1,973,330
Other Revenue	618,000	636,540	655,636	675,305	695,564	1,441,431	1,462,924	1,485,062	1,507,864	1,531,350
Use of Money & Property	<u>32,703</u>	<u>35,778</u>	<u>34,636</u>	<u>28,495</u>	<u>16,017</u>	<u>-</u>	<u>2,155</u>	<u>5,491</u>	<u>5,141</u>	<u>811</u>
Total Revenues	\$ 2,606,033	\$ 2,629,648	\$ 2,649,602	\$ 2,665,130	\$ 2,674,911	\$ 3,406,761	\$ 3,432,409	\$ 3,459,883	\$ 3,484,335	\$ 3,505,491
Expenditures										
Operations	\$ 1,072,807	\$ 1,103,032	\$ 1,129,744	\$ 1,157,871	\$ 1,188,960	\$ 1,220,933	\$ 1,253,598	\$ 1,287,314	\$ 1,321,912	\$ 1,357,402
NPDES Requirement	711,503	732,848	754,833	777,478	800,802	824,826	849,571	875,058	901,310	928,349
Drainage System	467,610	497,196	512,869	529,933	547,792	566,263	585,152	604,921	625,337	646,248
Street Cleaning	<u>503,598</u>	<u>533,483</u>	<u>550,464</u>	<u>568,830</u>	<u>588,027</u>	<u>607,896</u>	<u>628,244</u>	<u>649,527</u>	<u>670,397</u>	<u>692,919</u>
Total Expenditures	\$ 2,755,518	\$ 2,866,559	\$ 2,947,910	\$ 3,034,112	\$ 3,125,581	\$ 3,219,918	\$ 3,316,565	\$ 3,416,820	\$ 3,518,956	\$ 3,624,918
Excess of Revenue										
Over (Under) Expenditures	\$ (149,485)	\$ (236,911)	\$ (298,308)	\$ (368,982)	\$ (450,670)	\$ 186,843	\$ 115,844	\$ 43,063	\$ (34,621)	\$ (119,427)
Less 10% Reserves	\$ 276,000	\$ 287,000	\$ 295,000	\$ 303,000	\$ 313,000	\$ 322,000	\$ 332,000	\$ 342,000	\$ 352,000	\$ 362,000
Capital Projects										
Drainage Improvement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CCCWP Requirements	-	-	-	-	-	-	-	-	-	-
Total Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance 6/30	\$ 1,609,746	\$ 1,361,835	\$ 1,055,527	\$ 678,545	\$ 217,875	\$ 395,718	\$ 501,562	\$ 534,625	\$ 490,004	\$ 360,577

**CITY OF CONCORD
OTHER SPECIAL REVENUE FUNDS
FOR THE YEAR ENDING JUNE 30, 2010**

<u>Fund</u>	<u>Art in Public Places</u>	<u>Traffic System Management</u>	<u>Monument Community Partnership</u>
FUND BALANCE AS OF JULY 1, 2009	\$ 129,519	\$ 55,856	\$ 588
REVENUE			
Taxes	\$ -	\$ -	\$ -
Licenses & Permits			
Use of Money & Property	2,000	4,000	2,000
Intergovernmental			
Fees			
Other	-	-	-
Total Revenues	<u>\$ 2,000</u>	<u>\$ 4,000</u>	<u>\$ 2,000</u>
APPROPRIATIONS			
Operating	\$ -	\$ 59,615	\$ -
Capital Projects	-		
Contractual Services			
Loan/Rebates			
Incidental Expenses	-	-	-
Total Expenditures	<u>\$ -</u>	<u>\$ 59,615</u>	<u>\$ -</u>
OTHER FINANCING SOURCES (USES)			
Transfer In			
Transfer Out	-	\$ (4,000)	-
Total Other Financing Sources (Uses)	<u>\$ -</u>	<u>\$ (4,000)</u>	<u>\$ -</u>
Excess (Deficiency) of Revenues and Other Financing Sources over/(under) expenditures and Other Financing	2,000	(59,615)	2,000
FUND BALANCE - 6/30	<u>\$ 131,519</u>	<u>\$ (3,759)</u>	<u>\$ 2,588</u>

**Sewer Enterprise
Twenty Year Projection
for the Year Ending June 30, 2010**

Page 1 of 2

	Fee Inc \$12 <u>2009-10</u>	<u>2010-11</u>	Fee Inc \$12 <u>2011-12</u>	<u>2012-13</u>	Fee Inc \$30 <u>2013-14</u>	<u>2014-15</u>	Fee Inc \$36 <u>2015-16</u>	<u>2016-17</u>	Fee Inc \$36 <u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 12,249,779	\$ 10,049,345	\$ 8,991,351	\$ 7,975,121	\$ 7,432,002	\$ 7,611,469	\$ 6,875,793	\$ 7,499,258	\$ 7,607,719	\$ 8,645,660
Revenues										
Sewer Service Fees	\$ 17,765,000	\$ 17,801,000	\$ 18,517,000	\$ 18,554,000	\$ 20,291,000	\$ 20,332,000	\$ 22,413,000	\$ 22,458,000	\$ 24,543,000	\$ 24,592,000
Sewer Connection Fees	500,000	700,000	900,000	900,000	900,000	927,000	955,000	984,000	1,014,000	1,044,000
Interest	221,000	235,000	251,000	265,000	295,000	319,000	351,000	368,000	396,000	414,000
Loan Repayment	-	-	-	-	-	100,000	100,000	100,000	100,000	100,000
Total Revenues	\$ 18,486,000	\$ 18,736,000	\$ 19,668,000	\$ 19,719,000	\$ 21,486,000	\$ 21,678,000	\$ 23,819,000	\$ 23,910,000	\$ 26,053,000	\$ 26,150,000
Operating Expenditures										
Maintenance & Operations	\$ 3,384,231	\$ 3,539,180	\$ 3,590,768	\$ 3,716,112	\$ 3,776,851	\$ 3,913,065	\$ 3,976,434	\$ 4,120,549	\$ 4,187,139	\$ 4,344,453
Household Hazardous Waste	508,768	524,031	539,752	555,945	572,623	589,802	607,496	625,721	644,493	663,828
Rehab Bond Payment-Priority 1	834,655	835,126	834,186	836,775	833,069	833,188	836,920	834,406	835,860	836,028
Bond Paymnt-Gravity Connectio In										
Lieu of Pumping To CCCSD	849,156	850,352	846,777	847,806	848,704	848,543	847,769	847,472	851,601	849,984
Payment to CCCSD for										
Treatment Plant Operations	9,947,000	10,466,000	11,074,000	11,615,000	12,185,000	12,775,000	13,406,000	13,982,000	14,672,000	15,395,000
Tota Operating Expenditures	\$ 15,523,810	\$ 16,214,689	\$ 16,885,483	\$ 17,571,638	\$ 18,216,247	\$ 18,959,598	\$ 19,674,619	\$ 20,410,148	\$ 21,191,093	\$ 22,089,293
Net Income(Loss)	\$ 2,962,190	\$ 2,521,311	\$ 2,782,517	\$ 2,147,362	\$ 3,269,753	\$ 2,718,402	\$ 4,144,381	\$ 3,499,852	\$ 4,861,907	\$ 4,060,707
10% Contingency Reserves	\$ 1,333,000	\$ 1,401,000	\$ 1,466,000	\$ 1,533,000	\$ 1,596,000	\$ 1,669,000	\$ 1,738,000	\$ 1,810,000	\$ 1,886,000	\$ 1,974,000
Capital Projects:										
City Projects	\$ 272,624	\$ 326,305	\$ 258,747	\$ 284,481	\$ 299,286	\$ 308,078	\$ 333,916	\$ 443,391	\$ 413,966	\$ 419,647
Capital Facility Contingency	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
CCCSD Capital Projects	4,690,000	3,053,000	3,340,000	2,206,000	2,591,000	2,946,000	2,987,000	2,748,000	3,210,000	3,750,000
Total Capital Projects	\$ 5,162,624	\$ 3,579,305	\$ 3,798,747	\$ 2,690,481	\$ 3,090,286	\$ 3,454,078	\$ 3,520,916	\$ 3,391,391	\$ 3,823,966	\$ 4,369,647
Fund Balance 6/30	\$ 8,716,345	\$ 7,590,351	\$ 6,509,121	\$ 5,899,002	\$ 6,015,469	\$ 5,206,793	\$ 5,761,258	\$ 5,797,719	\$ 6,759,660	\$ 6,362,720

**Sewer Enterprise
Twenty Year Projection
for the Year Ending June 30, 2010**

Page 2 of 2

	Fee Inc \$36 <u>2019-20</u>	<u>2020-21</u>	Fee Inc \$36 <u>2021-22</u>	<u>2022-23</u>	Fee Inc \$36 <u>2023-24</u>	<u>2024-25</u>	Fee Inc \$42 <u>2025-26</u>	<u>2026-27</u>	Fee Inc \$42 <u>2027-28</u>	<u>2028-29</u>
Fund Balance 7/01	\$ 8,336,720	\$ 9,085,200	\$ 8,808,332	\$ 9,553,979	\$ 9,238,966	\$ 9,853,893	\$ 9,294,968	\$ 9,890,224	\$ 9,208,062	\$ 9,559,582
Revenues										
Sewer Service Fees	\$ 26,681,000	\$ 26,734,000	\$ 28,827,000	\$ 28,885,000	\$ 30,983,000	\$ 31,045,000	\$ 33,487,000	\$ 33,554,000	\$ 36,001,000	\$ 36,073,000
Sewer Connection Fees	1,075,000	1,107,000	1,140,000	1,174,000	1,209,000	1,245,000	1,282,000	1,320,000	1,360,000	1,401,000
Interest	425,000	436,000	448,000	458,000	466,000	467,000	468,000	466,000	458,000	440,000
Loan Repayment	50,000	-	-	-	-	-	-	-	-	-
Total Revenues	<u>\$ 28,231,000</u>	<u>\$ 28,277,000</u>	<u>\$ 30,415,000</u>	<u>\$ 30,517,000</u>	<u>\$ 32,658,000</u>	<u>\$ 32,757,000</u>	<u>\$ 35,237,000</u>	<u>\$ 35,340,000</u>	<u>\$ 37,819,000</u>	<u>\$ 37,914,000</u>
Operating Expenditures										
Maintenance & Operations	\$ 4,475,000	\$ 4,609,000	\$ 4,747,000	\$ 4,889,000	\$ 5,036,000	\$ 5,187,000	\$ 5,343,000	\$ 5,503,000	\$ 5,668,000	\$ 5,838,000
Household Hazardous Waste	677,000	691,000	705,000	719,000	733,000	748,000	763,000	778,000	794,000	810,000
Rehab Bond Payment-Priority 1	834,872	837,351	838,761	838,666	837,331	839,903	840,500	839,753	836,762	837,389
Bond Paymnt-Gravity Connectio In										
Lieu of Pumping To CCCSD	851,648	852,517	852,592	851,347	848,742	850,022	850,244	849,409	851,718	850,208
Payment to CCCSD for										
Treatment Plant Operations	<u>16,149,000</u>	<u>16,940,000</u>	<u>17,770,000</u>	<u>18,641,000</u>	<u>19,554,000</u>	<u>20,512,000</u>	<u>21,517,000</u>	<u>22,571,000</u>	<u>23,677,000</u>	<u>24,837,000</u>
Tota Operating Expenditures	<u>\$ 22,987,520</u>	<u>\$ 23,929,868</u>	<u>\$ 24,913,353</u>	<u>\$ 25,939,013</u>	<u>\$ 27,009,073</u>	<u>\$ 28,136,925</u>	<u>\$ 29,313,744</u>	<u>\$ 30,541,162</u>	<u>\$ 31,827,480</u>	<u>\$ 33,172,597</u>
Net Income(Loss)	\$ 5,243,480	\$ 4,347,132	\$ 5,501,647	\$ 4,577,987	\$ 5,648,927	\$ 4,620,075	\$ 5,923,256	\$ 4,798,838	\$ 5,991,520	\$ 4,741,403
10% Contingency Reserves	\$ 2,062,000	\$ 2,155,000	\$ 2,252,000	\$ 2,353,000	\$ 2,459,000	\$ 2,570,000	\$ 2,686,000	\$ 2,807,000	\$ 2,935,000	\$ 3,068,000
Capital Projects:										
City Projects	\$ 432,000	\$ 445,000	\$ 458,000	\$ 472,000	\$ 486,000	\$ 501,000	\$ 516,000	\$ 531,000	\$ 547,000	\$ 563,000
Capital Facility Contingency	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
CCCSD Capital Projects	<u>3,863,000</u>	<u>3,979,000</u>	<u>4,098,000</u>	<u>4,221,000</u>	<u>4,348,000</u>	<u>4,478,000</u>	<u>4,612,000</u>	<u>4,750,000</u>	<u>4,893,000</u>	<u>5,040,000</u>
Total Capital Projects	<u>\$ 4,495,000</u>	<u>\$ 4,624,000</u>	<u>\$ 4,756,000</u>	<u>\$ 4,893,000</u>	<u>\$ 5,034,000</u>	<u>\$ 5,179,000</u>	<u>\$ 5,328,000</u>	<u>\$ 5,481,000</u>	<u>\$ 5,640,000</u>	<u>\$ 5,803,000</u>
Fund Balance 6/30	<u>\$ 7,023,200</u>	<u>\$ 6,653,332</u>	<u>\$ 7,301,979</u>	<u>\$ 6,885,966</u>	<u>\$ 7,394,893</u>	<u>\$ 6,724,968</u>	<u>\$ 7,204,224</u>	<u>\$ 6,401,062</u>	<u>\$ 6,624,582</u>	<u>\$ 5,429,985</u>

**City of Concord
Golf Course
Ten Year Projection
For the Year Ending June 30, 2010**

	Fee Inc. <u>2009-10</u>	<u>2010-11</u>	Fee Inc. <u>2011-12</u>	<u>2012-13</u>	Fee Inc. <u>2013-14</u>	<u>2014-15</u>	Fee Inc. <u>2015-16</u>	<u>2016-17</u>	Fee Inc. <u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 87,746	\$ 150,000	\$ 156,000	\$ 165,000	\$ 166,000	\$ 174,000	\$ 176,000	\$ 185,000	\$ 187,000	\$ 196,000
Add Revenues:										
Fees	\$ 1,534,947	\$ 1,534,947	\$ 1,613,789	\$ 1,613,789	\$ 1,696,573	\$ 1,696,573	\$ 1,783,496	\$ 1,783,496	\$ 1,874,766	\$ 1,874,766
Rentals	218,555	222,733	231,001	235,434	244,162	248,865	258,079	263,068	272,796	278,089
Merchandise Sales	30,000	30,900	31,827	32,782	33,765	34,778	35,821	36,896	38,003	39,143
Other Revenues	50,000	243,925	151,520	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Interest	2,354	3,778	4,744	5,693	6,667	7,702	8,805	10,074	9,341	8,560
Total Revenues	<u>\$ 1,835,856</u>	<u>\$ 2,036,283</u>	<u>\$ 2,032,881</u>	<u>\$ 1,937,698</u>	<u>\$ 2,031,167</u>	<u>\$ 2,037,918</u>	<u>\$ 2,136,201</u>	<u>\$ 2,143,534</u>	<u>\$ 2,244,906</u>	<u>\$ 2,250,558</u>
Operating Expenditures										
Operations	\$ 1,332,914	\$ 1,367,382	\$ 1,386,218	\$ 1,438,039	\$ 1,475,065	\$ 1,513,219	\$ 1,552,437	\$ 1,592,897	\$ 1,572,250	\$ 1,570,514
General Fund Admin. Services	300,312	306,318	312,444	318,693	325,067	331,568	338,200	344,964	351,863	358,900
General Fund (Subsidy)/Payback	(130,667)	(109,208)	(51,099)	(96,129)	(55,180)	(88,594)	(39,219)	(72,702)	35,418	35,519
Maintenance	-	-	-	-	-	-	-	-	-	-
Debt Service	221,043	221,866	224,798	226,095	228,215	229,725	225,783	226,375	226,375	235,625
Total Expenditures	<u>\$ 1,723,602</u>	<u>\$ 1,786,358</u>	<u>\$ 1,872,361</u>	<u>\$ 1,886,698</u>	<u>\$ 1,973,167</u>	<u>\$ 1,985,918</u>	<u>\$ 2,077,201</u>	<u>\$ 2,091,534</u>	<u>\$ 2,185,906</u>	<u>\$ 2,200,558</u>
Net Income (Loss)	\$ 112,254	\$ 249,925	\$ 160,520	\$ 51,000	\$ 58,000	\$ 52,000	\$ 59,000	\$ 52,000	\$ 59,000	\$ 50,000
10 % Contingency Reserves	\$ 150,000	\$ 156,000	\$ 165,000	\$ 166,000	\$ 174,000	\$ 176,000	\$ 185,000	\$ 187,000	\$ 196,000	\$ 196,000
Less Capital Expenses:										
Projects	\$ -	\$ 193,925	\$ 101,520	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Projects Reserve	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Capital Expenses	<u>\$ 50,000</u>	<u>\$ 243,925</u>	<u>\$ 151,520</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
Fund Balance 6/30	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**City of Concord
Redevelopment Agency
Ten Year Projection
For the Year Ending June 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 11,870,819	\$ 8,758,782	\$ 7,549,440	\$ 6,584,275	\$ 6,440,590	\$ 6,560,791	\$ 6,952,979	\$ 7,628,825	\$ 8,599,158	\$ 9,811,770
Add Revenues:										
Gross Tax Increment	\$ 16,300,000	\$ 16,300,000	\$ 16,868,000	\$ 17,451,000	\$ 18,053,000	\$ 18,673,000	\$ 19,311,000	\$ 19,968,000	\$ 20,646,000	\$ 21,343,000
Less: Pass Through Payments	(925,062)	(939,051)	(1,053,262)	(1,171,251)	(1,293,146)	(1,419,080)	(1,568,007)	(1,721,826)	(1,880,700)	(2,044,812)
Tax Increment Rebates	(354,093)	(359,561)	(365,136)	(370,819)	(376,614)	(382,309)	(388,016)	(393,834)	(399,766)	(405,812)
Low & Moderate Income Housing	(3,199,168)	(3,199,168)	(3,312,768)	(3,429,368)	(3,549,768)	(3,673,768)	(3,801,368)	(3,932,768)	(4,068,368)	(4,268,600)
Net Tax Increment	\$ 11,821,677	\$ 11,802,220	\$ 12,136,834	\$ 12,479,562	\$ 12,833,472	\$ 13,197,843	\$ 13,553,609	\$ 13,919,572	\$ 14,297,166	\$ 14,623,776
Use Of Money & Property	\$ 158,948	\$ 161,468	\$ 174,490	\$ 192,486	\$ 223,611	\$ 264,976	\$ 320,871	\$ 357,095	\$ 405,130	\$ 418,868
Rentals	32,454	33,428	34,431	35,464	36,528	37,624	38,753	17,962	-	-
Transfer In (Fry's)	242,190	269,185	297,902	328,435	360,886	395,361	431,970	470,831	512,066	555,805
Other	20,717	20,717	15,539	-	-	-	-	-	-	-
Subtotal Other Sources	\$ 454,309	\$ 484,798	\$ 522,362	\$ 556,385	\$ 621,025	\$ 697,961	\$ 791,594	\$ 845,888	\$ 917,196	\$ 974,673
Total Revenue	\$ 12,275,986	\$ 12,287,018	\$ 12,659,196	\$ 13,035,947	\$ 13,454,497	\$ 13,895,804	\$ 14,345,203	\$ 14,765,460	\$ 15,214,362	\$ 15,598,449
Less Appropriations:										
Operations	\$ 4,405,272	\$ 4,361,690	\$ 4,415,466	\$ 4,425,624	\$ 4,539,989	\$ 4,657,692	\$ 4,777,979	\$ 4,902,621	\$ 5,030,398	\$ 5,161,458
Debt Service	7,819,686	7,828,279	7,823,770	7,820,904	7,809,440	7,815,822	7,803,111	7,790,964	7,792,204	7,785,843
Total Appropriations	\$ 12,224,958	\$ 12,189,969	\$ 12,239,236	\$ 12,246,528	\$ 12,349,429	\$ 12,473,514	\$ 12,581,090	\$ 12,693,585	\$ 12,822,602	\$ 12,947,301
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ 51,028	\$ 97,049	\$ 419,960	\$ 789,419	\$ 1,105,068	\$ 1,422,290	\$ 1,764,113	\$ 2,071,875	\$ 2,391,760	\$ 2,651,148
10% Contingency Reserve	\$ 441,000	\$ 436,000	\$ 442,000	\$ 443,000	\$ 454,000	\$ 466,000	\$ 478,000	\$ 490,000	\$ 503,000	\$ 516,000
Less Capital Projects										
Strategic Plan Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Projects	2,502,748	609,211	649,078	156,055	164,573	164,184	174,131	137,308	162,169	166,948
Total Capital Expenses	\$ 2,502,748	\$ 609,211	\$ 649,078	\$ 156,055	\$ 164,573	\$ 164,184	\$ 174,131	\$ 137,308	\$ 162,169	\$ 166,948
Other Financing Sources (Uses)										
Transfers Out	\$ (418,127)	\$ (427,995)	\$ (438,145)	\$ (448,614)	\$ (459,408)	\$ (470,557)	\$ (482,166)	\$ (493,403)	\$ (504,913)	\$ (2,516,702)
Fry's Loan Disbursement	(242,190)	(269,185)	(297,902)	(328,435)	(360,886)	(395,361)	(431,970)	(470,831)	(512,066)	(555,805)
Total Other Financing Sources (Uses)	\$ (660,317)	\$ (697,180)	\$ (736,047)	\$ (777,049)	\$ (820,294)	\$ (865,918)	\$ (914,136)	\$ (964,234)	\$ (1,016,979)	\$ (3,072,507)
Excess (Deficiency) of Revenues and Other Sources Over (Under) Expenditures Contingency and Other Financing Uses	\$ (3,553,037)	\$ (1,645,342)	\$ (1,407,165)	\$ (586,685)	\$ (333,799)	\$ (73,812)	\$ 197,846	\$ 480,333	\$ 709,612	\$ (1,104,307)
Fund Balance - 6/30	\$ 8,317,782	\$ 7,113,440	\$ 6,142,275	\$ 5,997,590	\$ 6,106,791	\$ 6,486,979	\$ 7,150,825	\$ 8,109,158	\$ 9,308,770	\$ 8,707,463

City of Concord
Special Revenue Fund
RDA Housing Set-Aside Fund
Ten Year Projection
For The Year Ending June 30, 2010

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Fund Balance 7/01	\$ 2,898,299	\$ 2,233,615	\$ 1,842,059	\$ 1,647,229	\$ 1,494,136	\$ 1,396,463	\$ 1,308,119	\$ 1,279,261	\$ 1,380,978	\$ 1,542,047
Revenue										
Low & Moderate Income Housing Set-Aside	\$ 3,199,168	\$ 3,199,168	\$ 3,312,768	\$ 3,429,368	\$ 3,549,768	\$ 3,673,768	\$ 3,801,368	\$ 3,932,768	\$ 4,068,368	\$ 4,268,600
Use of Money & Property	55,762	56,490	58,955	62,628	66,482	70,516	75,302	77,079	83,488	94,690
Scheduled Loan Repayment-Principal & Interest	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Revenues	<u>\$ 3,404,930</u>	<u>\$ 3,405,658</u>	<u>\$ 3,521,723</u>	<u>\$ 3,641,996</u>	<u>\$ 3,766,250</u>	<u>\$ 3,894,284</u>	<u>\$ 4,026,670</u>	<u>\$ 4,159,847</u>	<u>\$ 4,301,856</u>	<u>\$ 4,513,290</u>
Expenditures										
Operating Expenditures:										
Salary / Staff Dev / Supplies	\$ 620,634	\$ 656,864	\$ 675,202	\$ 695,561	\$ 716,581	\$ 738,342	\$ 761,008	\$ 783,676	\$ 806,721	\$ 830,834
Consultant/Contract Services	643,498	664,176	685,503	707,497	730,179	753,571	777,694	802,572	828,227	854,683
City Provided Admin. & General Services	530,168	540,771	551,586	562,618	573,870	585,347	597,054	608,995	621,175	633,599
Housing Programs:										
Housing Loans	1,935,962	1,584,869	1,444,542	1,460,114	1,464,119	1,516,041	1,520,041	1,452,426	1,463,195	1,463,195
Building Inspection	53,527	57,507	59,303	61,298	63,390	65,556	67,763	70,081	72,455	74,901
Fair Housing Counseling	148,526	152,982	157,571	162,298	167,167	172,182	177,347	182,667	188,147	193,791
Plaza Tower Repayment	137,299	140,045	142,846	145,703	148,617	151,589	154,621	157,713	160,867	164,084
Total Expenditures	<u>\$ 4,069,614</u>	<u>\$ 3,797,214</u>	<u>\$ 3,716,553</u>	<u>\$ 3,795,089</u>	<u>\$ 3,863,923</u>	<u>\$ 3,982,628</u>	<u>\$ 4,055,528</u>	<u>\$ 4,058,130</u>	<u>\$ 4,140,787</u>	<u>\$ 4,215,087</u>
Revenues Over (Under) Expenditures	\$ (664,684)	\$ (391,556)	\$ (194,830)	\$ (153,093)	\$ (97,673)	\$ (88,344)	\$ (28,858)	\$ 101,717	\$ 161,069	\$ 298,203
Contingency Reserve	\$ 179,000	\$ 186,000	\$ 191,000	\$ 197,000	\$ 202,000	\$ 208,000	\$ 214,000	\$ 220,000	\$ 226,000	\$ 232,000
Fund Balance - 6/30	<u>\$ 2,054,615</u>	<u>\$ 1,656,059</u>	<u>\$ 1,456,229</u>	<u>\$ 1,297,136</u>	<u>\$ 1,194,463</u>	<u>\$ 1,100,119</u>	<u>\$ 1,065,261</u>	<u>\$ 1,160,978</u>	<u>\$ 1,316,047</u>	<u>\$ 1,608,250</u>

**City of Concord
Special Revenue Fund
State Gas Tax Fund
Ten Year Projection
For the Year Ending June 30, 2010**

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
FUND BALANCE - 7/1	\$ 794,300	\$ 839,864	\$ 1,751,915	\$ 1,665,078	\$ 1,497,372	\$ 1,578,560	\$ 1,543,560	\$ 1,494,974	\$ 1,330,795	\$ 651,651
Add Revenues:										
Intergovernmental	\$ 2,182,000	\$ 2,182,000	\$ 2,182,000	\$ 2,182,000	\$ 2,182,000	\$ 2,182,000	\$ 2,182,000	\$ 2,182,000	\$ 2,182,000	\$ 2,182,000
Use of Money & Property	25,396	49,645	62,301	67,664	77,878	78,157	76,216	69,979	46,224	23,346
Total Revenue	\$ 2,207,396	\$ 2,231,645	\$ 2,244,301	\$ 2,249,664	\$ 2,259,878	\$ 2,260,157	\$ 2,258,216	\$ 2,251,979	\$ 2,228,224	\$ 2,205,346
Less Appropriations:										
Operating	\$ 1,703,909	\$ 1,268,244	\$ 2,278,512	\$ 2,216,799	\$ 2,031,081	\$ 2,092,601	\$ 2,156,999	\$ 2,221,503	\$ 2,761,772	\$ 2,620,311
Capital Projects	457,923	51,350	52,626	200,571	147,609	202,556	149,803	194,656	145,595	199,931
Total Appropriations	\$ 2,161,832	\$ 1,319,594	\$ 2,331,138	\$ 2,417,370	\$ 2,178,690	\$ 2,295,157	\$ 2,306,802	\$ 2,416,159	\$ 2,907,367	\$ 2,820,242
Excess (Deficiency) of Revenue Over (Under) Expenditures	\$ 45,564	\$ 912,051	\$ (86,837)	\$ (167,706)	\$ 81,188	\$ (35,000)	\$ (48,586)	\$ (164,180)	\$ (679,143)	\$ (614,896)
FUND BALANCE - 6/30	\$ 839,864	\$ 1,751,915	\$ 1,665,078	\$ 1,497,372	\$ 1,578,560	\$ 1,543,560	\$ 1,494,974	\$ 1,330,795	\$ 651,651	\$ 36,755

**CITY OF CONCORD
SPECIAL REVENUE FUNDS
HOUSING & COMMUNITY SERVICES
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>Housing Assistance</u>	<u>Housing Conservation</u>	<u>CDBG</u>	<u>Housing Inclusionary Fees</u>	<u>Childcare</u>	<u>Total</u>
FUND BALANCE - 7/1	\$ 422,077	\$ 286,380	\$ 268,959	\$ 657,905	\$ 189,384	\$ 1,824,705
REVENUES						
Use of Money & Property	\$ 7,500	\$ -	\$ -	\$ -	\$ 3,000	\$ 10,500
Licenses & Permits				5,000		5,000
Grants		143,062	878,807			1,021,869
Fees	2,750	75,000				77,750
Other	-	-	5,519	-	25,000	30,519
Total Revenues	<u>\$ 10,250</u>	<u>\$ 218,062</u>	<u>\$ 884,326</u>	<u>\$ 5,000</u>	<u>\$ 28,000</u>	<u>\$ 1,145,638</u>
APPROPRIATIONS						
Operating	\$ 124,408	\$ 89,359	\$ 334,750	\$ -	\$ -	\$ 548,517
Contracting Services			280,530		66,410	346,940
Capital Projects			300,000			300,000
Loan/Rebates	-	-	-	-	-	-
Total Expenditures	<u>\$ 124,408</u>	<u>\$ 89,359</u>	<u>\$ 915,280</u>	<u>\$ -</u>	<u>\$ 66,410</u>	<u>\$ 1,195,457</u>
OTHER FINANCING SOURCES (USES)						
Transfer in	\$ -	\$ -	\$ 52,077	\$ -	\$ -	\$ 52,077
Transfer out	-	-	-	-	(13,282)	(13,282)
Total Other Financing Sources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 52,077</u>	<u>\$ -</u>	<u>\$ (13,282)</u>	<u>\$ 38,795</u>
Excess (Deficiency) of Revenues over (under) expenditures and Other Financing Source (Uses)	(114,158)	128,703	21,123	5,000	(51,692)	(11,024)
FUND BALANCE - 6/30	<u>\$ 307,919</u>	<u>\$ 415,083</u>	<u>\$ 290,082</u>	<u>\$ 662,905</u>	<u>\$ 137,692</u>	<u>\$ 1,813,681</u>

**CITY OF CONCORD
FIDUCIARY FUNDS
FOR THE YEAR ENDING JUNE 30, 2010**

	<u>Pension*</u> <u>Trust</u>
FUND BALANCE - EMPLOYEES RETIREMENT SYSTEM AS JULY 1, 2009	\$ 45,207,023
REVENUES	
Contributions	\$ 494,000
Use of Money & property	<u>2,507,000</u>
Total Revenues	\$ 3,001,000
EXPENSES	
Retirement and other benefits	\$ 5,969,000
Management and Custodial expenses	<u>97,000</u>
Total Expenses	\$ 6,066,000
OTHER FINANCING SOURCES	
Transfers out	<u>-</u>
Excess of Revenues and Other Financing sources Over (Under) Expenses	(3,065,000)
FUND BALANCE - EMPLOYEES RETIREMENT SYSTEM AS JULY 1, 2010	<u>\$ 42,142,023</u>

* Assets shown on this page are for the City of Concord Retirement System. As of June 20, 1993, Concord entered the California Public Employees Retirement System (PERS) on a prospective basis. In May, 1999 the City purchased from PERS prior service credit for all active employees. The funds shown on this page represent funding of benefit payments for retirees under the City of Concord Retirement System and for those terminated employees who have left deposits and will be entitled to retirement benefits.

City of Concord
Operating Budgets
For the General Fund and the Pavilion Fund

	<u>Pavilion Fund</u>
ESTIMATED FUND BALANCE AS OF JUNE 30, 2009	\$ <u>324,022</u>
REVENUES	
Taxes	
Licenses & Permits	
Fines & Forfeitures	
Use of Money & Property	
Intergovernmental	
Service Charges	
Other	<u>214,371</u>
Total Revenues	\$ <u>214,371</u>
EXPENDITURES	
Salaries & Benefits	\$ -
Operating Expenditures	235,131
Fixed Charges	<u>-</u>
Total Expenditures	\$ <u>235,131</u>
OTHER FINANCING SOURCES & (USES)	
Transfers In (Inter & Intra)	
Transfers Out (Inter & Intra)	(117,473)
Lease/Bond Payment	<u>-</u>
Total Other Financing Sources and Uses	\$ <u>(117,473)</u>
Revenues and Other Financing Sources Over (Under) Expenditures	\$ <u>(138,233)</u>
Less: Contingency Reserve	\$ -
CAPITAL IMPROVEMENT PROJECTS	\$ <u>-</u>
ESTIMATED FUND BALANCE AT JUNE 30, 2010	\$ <u>185,789</u>

**CITY OF CONCORD
DEBT SERVICE FUNDS
FOR THE YEAR ENDING JUNE 30, 2010**

Annual debt service requirements to maturity for long-term debt, including interest payments, are as follow:

	Tax Allocation <u>Bonds</u>	Revenue Bonds			Certificates of <u>Participation</u>	<u>Total</u>
		<u>Redevelopment Agency</u>	<u>Parking Structure</u>	<u>Concord Pavilion</u>		
YEAR ENDING JUNE 30						
2009-10	6,348,771	685,194	739,361	9,849,399	96,775	\$ 17,719,500
2010-11	6,354,171	688,800	738,021	964,732	95,484	8,841,208
2011-12	6,348,671	686,225	740,641	866,528	98,622	8,740,687
2012-13	6,342,271	687,469	741,966	782,032	-	8,553,738
2013-14	6,339,671	682,631	736,956	700,832	-	8,460,090
2014-15	6,337,774	686,281	740,581	622,928	-	8,387,564
2015-16	6,329,888	683,588	737,425	553,114	-	8,304,015
2016-17	6,315,585	684,450	737,675	490,978	-	8,228,688
2017-18	6,312,473	683,738	741,675	431,314	-	8,169,200
2018-19	6,310,500	681,450	738,488	374,122	-	8,104,560
Thereafter	<u>\$ 25,205,389</u>	<u>\$ 682,356</u>	<u>\$ 2,958,631</u>	<u>\$ 605,320</u>	<u>\$ -</u>	<u>\$ 29,451,696</u>
Total	<u>\$ 88,545,164</u>	<u>\$ 7,532,182</u>	<u>\$ 10,351,420</u>	<u>\$ 16,241,299</u>	<u>\$ 290,881</u>	<u>\$ 122,960,946</u>

Funding Sources:

Tax Allocation Bonds are paid by the incremental property taxes received by the Redevelopment Agency Capital Projects Fund.

Redevelopment Agency and Parking Structure Revenue Bonds are paid by the lease revenue received by the Redevelopment Agency Capital Project Fund.

Concord Pavilion Revenue Bonds will continue to be paid from operating revenues as part of the management agreement between the City of Concord and Live Nation, Inc.

Certificates of Participation are paid by General Fund revenues (\$96,775) in the ABAG Debt Service Fund.